

PLUNKETT'S INDUSTRY ANALYTICS**

ANALYTICS, DEEP FINANCIAL BENCHMARKS, METRICS AND REVENUE FORECASTS

Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Analytics, Extensive Financial Benchmarks, Metrics and Revenue Forecasts to 2030, NAIC 454111

Published August 18, 2023



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Introduction

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The purpose of this report is to provide estimates of vital industry-specific data, within the United States.

A description of data sources can be found in the back of this report.

Video: How to Use Plunkett Analytics

Core Benefits to Customer:

- 1. Comprehensive overview of an industry's financial results, ratios, vital statistics and metrics in one package
- 2. Comparisons of a) deep financials of the leading companies within an industry, b) all companies (public and private) to publicly-held companies, and c) one industry's ratios to all other industries.
- 3. Historical industry data going back several years for key figures including revenues, enterprises and sales per employee.
- 4. Current and projected revenues, including forecasts for several years into the future.

The primary sources are as follows:

- Plunkett Research database of company fundamentals on 35,000 leading corporations
- Plunkett Research database of industry statistics
- Industry associations and professional societies
- Forecasts, Primary Research and Secondary Research by the Plunkett Research staff
- U.S. Government Agency databases—multiple sources.

Plunkett Research has unique capabilities for creating industry reports, due to the industry databases and research that Plunkett Research has been conducting for more than 20 years. Our access to hundreds of industry tables from our own databases, along with our databases of public and private company information, industry trends analysis and other resources, have been utilized fully in preparing this report.

The following types of data will be found in this report:

- · Revenues—current, historical and projected
- Revenues—CAGR (compound annual growth rate)
- Employee count—current and historical
- Leading companies—profiles, financial results, and operating ratios for up to 10 top corporations per industry
- Top Companies Ranked—companies ranked in order to list top 10 by revenues, net income, employees, market capitalization, return on assets, return on equity, return on invested capital, 3-year profit growth and 3-year revenues growth
- Benchmarks: Comparison of this industry to the total for all industries
- Employment and establishment counts, current and historical
- Income and Balance Sheet Ratios

Similar reports are available from Plunkett Research for nearly all U.S. industries, by subscription or by individual report. See a complete list: https://www.plunkettresearch.com/plunkett-industry-analytics/

Also, we offer custom market research, surveys and data sets on a U.S. and global basis, see: https://www.plunkettresearch.com/custom-industry-market-research-and-surveys/

Industry Description

454111 Online Sales, B2C Ecommerce

This U.S. industry comprises retailers engaged primarily in selling all types of merchandise using the Internet. (However, the sale of entertainment and event tickets, as well as the sale of travel services, are not included.)

Related subsectors include:

- 44-45 Retail Trade
- 454113 Mail-Order Houses
- 454112 Electronic Auctions

Industry Summary

NAIC 454111 Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.) Revenues (2022) \$1,140,420,130,000 Employees (2022) 336,092 Annual Revenue Growth Rate (2022) 9.00 % CAGR*, Estimated (2016 through 2022) 15.21 % Revenues (2030) \$1,729,983,473,883 CAGR*, Estimated (2023 through 2030) 4.90 %

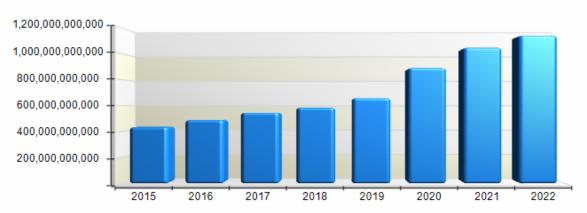
Top U.S. Companies Operating Within This Industy Include:

Company	Revenues (Whole Numbers) 2022 or latest year available *
Amazon.com Inc	\$513,982,988,288
Wayfair LLC	\$12,218,000,384
Qurate Retail Inc	\$12,106,000,384
Chewy Inc (Chewy.com)	\$8,890,773,504
Fanatics Inc	\$6,300,000,000
Zappos.com LLC	\$4,950,000,000
Etsy Inc	\$2,566,110,976
Newegg Commerce Inc	\$2,376,225,024
1-800-Flowers.Com Inc	\$2,207,885,056
Build.com Inc	\$2,147,800,000

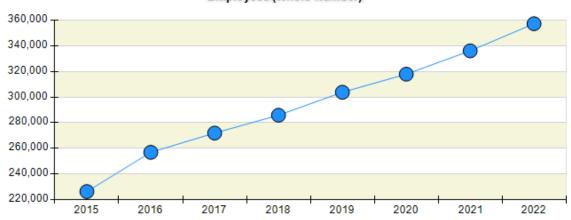
*Note: "Summary" data above includes only activities and employees specific to this NAIC industry code, and only activities and employees within the U.S. "Leading Companies" data includes top companies headquartered in the U.S. that are designated with this NAIC as a primary industry code. Consequently, the total revenues of these Leading Companies may be significantly higher than the revenues assigned to the Industry Summary. In many industries, leading U.S.-based firms generate a significant amount of revenues outside the U.S. or outside of their primary industry code. Likewise, a significant number of their employees may be offshore and therefore not counted here. This will be especially true in manufacturing-based industries, such as electronics and apparel. CAGR and forecasted revenues are computed based on nominal GDP growth rate forecasts as published by the International Monetary Fund (IMF), as adjusted by Plunkett Research for this specific industry, based on our overall understanding of industry trends.

^{*} Compound Annual Growth Rate

Industry Revenues (Whole Number)



Employees (Whole Number)



Employment and Establishments

(Where Available)

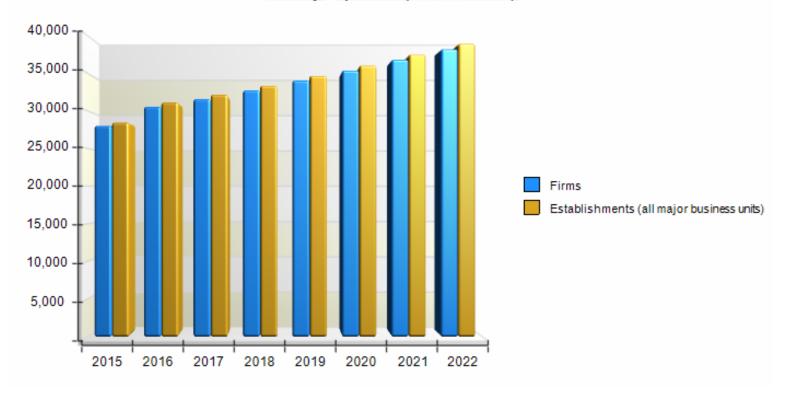
NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Industry Population Analyzed, U.S.

	2015	2016	2017	2018	2019	2020	2021	2022
Firms	27,998	30,548	31,556	32,722	34,016	35,368	36,799	38,195
Establishments (all major business units)	28,427	31,112	32,139	33,326	34,644	36,021	37,478	38,900
Employees	226,290	256,924	265,406	275,210	286,087	297,460	309,496	321,238
Growth Rate, Employees	N/A	13.54 %	3.30 %	3.69 %	3.95 %	3.98 %	4.05 %	3.79 %

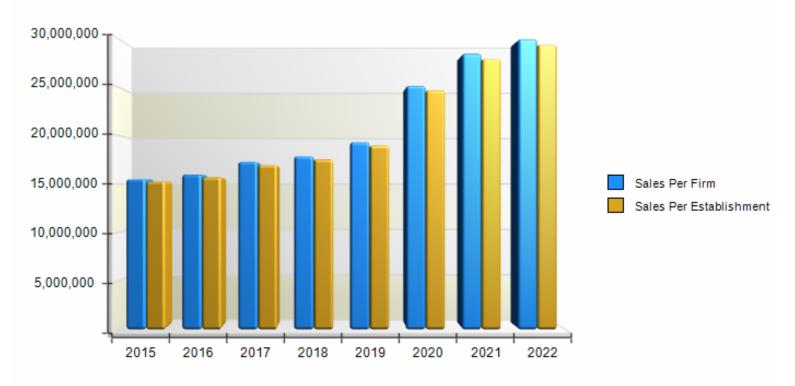
Industry Population (Whole Number)



Average Annual U.S. Sales (Whole Number)

Year	Per Firm	Per Establishment (all major business units)
2015	\$15,490,106	\$15,256,341
2016	\$15,967,723	\$15,678,259
2017	\$17,272,129	\$16,959,019
2018	\$17,855,351	\$17,531,668
2019	\$19,317,336	\$18,967,150
2020	\$25,121,836	\$24,666,426
2021	\$28,431,814	\$27,916,400
2022	\$29,917,880	\$29,375,527

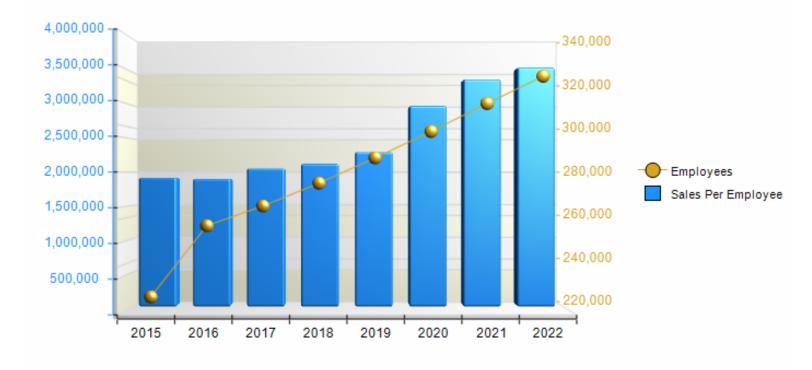
Average Annual Sales (Whole Number)



Annual Sales Per U.S. Employee (Whole Number)

Year	Per Employee
2015	\$1,916,532
2016	\$1,898,546
2017	\$2,053,638
2018	\$2,122,983
2019	\$2,296,811
2020	\$2,986,961
2021	\$3,380,513
2022	\$3,557,205

Annual Sales Per Employee (Whole Number), Employees (Whole Number)



Industry Financial Data, U.S. Introduction

This section of this report provides estimates and forecasts of revenues, employees and other vital statistics for an industry sector, based on NAIC industry codes.

The historical and projected total revenues stated for an industry are for U.S. business operations specific to this NAIC (but not foreign subsidiaries of U.S.-based companies). This report used Plunkett Research algorithms and analysis to estimate and forecast revenues, both historical and for the future. Factors used include GDP growth, growth trends within the specific industry, government agency reports, the latest reported results of publicly-held companies, and industry analysis.

In addition, <u>comparisons</u> are provided between the industry sector for total companies and for publicly-held companies that have the same NAIC code as their primary industry code.

<u>Publicly-held company revenues:</u> You may see much higher total revenues for the public companies as a group than for the primary industry sector itself. This is due to the fact that many companies' financial results include revenues from other industries. (That is, their revenues reflect operations in the primary sector, plus operations in other sectors.) Also, public companies' results may include revenues generated outside of the U.S., in addition to U.S. revenues.

<u>Publicly-held companies' average operating metrics:</u> This section provides average income statement, balance sheet and cash flow items, for several years, for publicly-held, U.S.-based companies. It includes companies that have recently reported at least \$200,000 in annual revenues. (We use this criteria to better benchmark data on companies with actual operations, while eliminating shell companies, SPACs and emerging firms with insignificant revenues but high costs.)

Notes:

- 1) <u>Publicly-held corporate data</u>: Data availability will vary according to the reporting methods and reporting consistency of the companies involved. While publicly held companies are required by regulatory authorities to file financial reports on a continual basis, many companies fail to meet their reporting obligations in a timely manner due to various circumstances, including financial difficulties or disagreements with their auditors.
- 2) <u>Industry Codes</u>: NAIC codes (2012 North American Industry Classification codes) are used as a method of categorizing and organizing data for this report. For additional information regarding NAIC codes, see https://www.census.gov/naics.

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- 3) Scope of Details Provided: Certain data, such as number of establishments within an industry, or line-item details on expenses for an entire industrial sector, rely heavily on U.S. government agency data. The more the industry is narrowed to a small niche, the less likely it becomes that line-items will be available. Complete details are most often available for higher level NAIC codes, such as 220000 Utilities, than for niche codes, such as 222232 Electric Bulk Power Transmission. Where we believe it will best serve the end user, we have used data from the nearest related NAIC. In such cases, we have noted the NAICs covered.

Revenues, Historical and Projected

NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

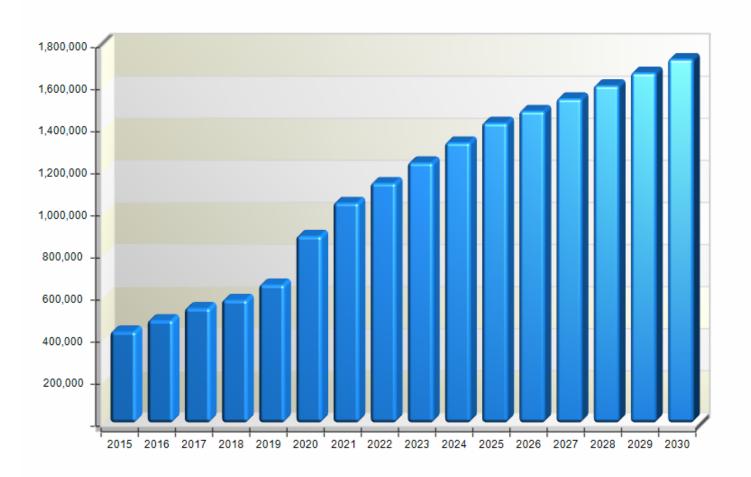
Revenues - Historical (Millions of \$)

	2015	2016	2017	2018	2019	2020	2021	2022
Revenues	\$433,692	\$487,782	\$545,047	\$584,267	\$657,089	\$888,502	\$1,046,257	\$1,140,420
Growth Rate, Revenues		12.47 %	11.74 %	7.20 %	12.46 %	35.22 %	17.76 %	9.00 %

Revenues - Projected (Millions of \$)

	2023	2024	2025	2026	2027	2028	2029	2030
Revenues	\$1,237,356	\$1,333,251	\$1,426,578	\$1,482,961	\$1,541,912	\$1,604,303	\$1,665,168	\$1,729,983
Growth Rate, Revenues	8.50 %	7.75 %	7.00 %	3.95 %	3.98 %	4.05 %	3.79 %	3.89 %

Revenues (Millions of \$)



Average Annual Operating Ratio Estimates For the Latest 6 Years Combined (Publicly-Held Companies)

If data is not available for this specific industry sector, then calculations are made using data for the nearest related industry code.

NAIC	454111
Title	Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Revenues (%)

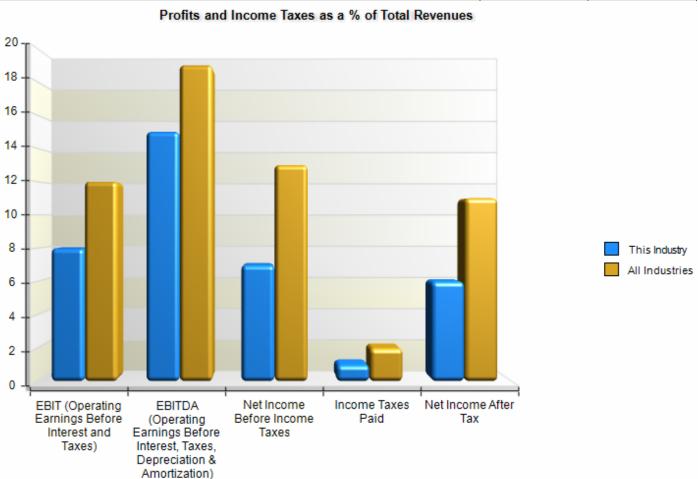
	This Industry	All Industries
Total Revenues	100 %	100 %
Non-operating Receipts as % of total revenues:		
Interest	0.18 %	4.28 %
Fees and Other Revenues	-0.49 %	-4.18 %

Expenses as a % of Total Revenues

	This Industry	All Industries
Cost of Revenue	83.51 %	57.51 %
Salaries and Wages	7.12 %	17.00 %
Pensions, Profit Sharing and Stock Plans	2.99 %	4.70 %
Income Taxes Paid	0.95 %	2.41 %
Selling and Marketing	7.63 %	9.07 %
SGA Expense	10.93 %	15.91 %
Bad Debts		3.53 %
Interest	0.47 %	2.16 %
Other Expenses	0.28 %	10.08 %
Depreciation	23.34 %	3.76 %
Amortization	0.00 %	1.96 %

Profits and Income Taxes as a % of Total Revenues

	This Industry	All Industries
EBIT (Operating Earnings Before Interest and Taxes)	7.74 %	12.44 %
EBITDA (Operating Earnings Before Interest, Taxes, Depreciation & Amortization)	14.56 %	18.78 %
Net Income Before Income Taxes	7.27 %	13.20 %
Income Taxes Paid	0.95 %	2.41 %
Net Income After Tax	6.35 %	10.67 %



Multiple benchmarking data sets are provided in the section of the report that follows this page.

- I. The first three pages in this section enable you to:
 - 1. Compare this industry to the total results of publicly-held, U.S.-based companies with the same primary NAIC code as this industry
 - 2. Compare this industry's metrics to all industries, both in dollar amounts and as a percentage
- II. The second portion of this section contains the table of companies used in creating industry averages
- III. The third portion of this section is comprised of a time series containing average operating results and financial data for publicly-held, U.S.-based firms in this industry. The data includes:
 - 1. Seven-year time series of Income Statement averages
 - 2. Seven-year time series of Balance Sheet averages
 - 3. Seven-year time series of Cash Flow statement averages

This Industry Compared to All Industries and GDP

(Latest year available)

NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Revenues (Millions of \$)

	NAIC 454111 All Companies	U.S. GDP	This Industry as a Percent of U.S. GDP	Publicly-Held, U.S. Based Companies with a Primary NAIC Industry Code of 454111 (Total of Domestic and International Revenues)*	All Publicly-Held U.S. Based Companies in All Industries (Total of Domestic and International Revenues)	This Industry as a Percent of All Publicly-Held U.S. based Companies
Total Revenues	\$1,142,711	\$25,464,480	4.49 %	\$550,688	\$18,331,875	3.00 %

Revenues (Millions of \$), This Industry as a Percent of U.S. GDP



Profits and Income Taxes (Millions of \$)

	Publicly-Held U.S. Based Companies in NAIC 454111	All Publicly-Held U.S. Based Companies in All Industries	This Industry as a Percent of All Publicly-Held U.S. based Companies
EBITDA (Operating Earnings Before Interest, Taxes, Depreciation & Amortization)	\$34,968	\$3,141,902	1.11 %
Net Income Before Income Taxes	(\$11,588)	\$2,190,422	-0.53 %
Income Taxes Paid	(\$3,051)	\$456,267	-0.67 %
Net Income After Tax	(\$8,600)	\$1,726,553	-0.50 %

Net Income After Tax (Millions of \$), This Industry as a Percent of All Industries



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Profits and Income Taxes as a Percentage of Revenue (%)

	Publicly-Held U.S. Based Companies in NAIC 454111	All Publicly-Held U.S. Based Companies in All Industries
EBITDA (Operating Earnings Before Interest, Taxes, Depreciation & Amortization)	6.64 %	17.14 %
Net Income Before Income Taxes	-2.20 %	11.95 %
Income Taxes Paid	-0.58 %	2.49 %
Net Income After Tax	-1.63 %	9.42 %

Revenues are estimates. Revenues, profits and income taxes for Publicly-Held companies represent the total for U.S.-based firms that Plunkett Research categorizes as having a primary industry code within this sector.

Companies Used in Creating This Study

NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

(Data are in whole numbers)

Company	Symbol	Employees	Revenue 2022	Revenue 2021	City	State	Country	NAICS
1-800-Flowers.Com Inc	NAS:FLWS	4,700	\$2,207,885,056	\$2,122,244,992	Carle Place	NY	United States	454111
1stdibs.com Inc	NAS:DIBS	310	\$96,849,000	\$102,731,000	New York	NY	United States	454111
a.k.a. Brands Holding Corp	NYS:AKA	1,000	\$611,737,984	\$562,190,976	San Francisco	CA	United States	454111
Amazon.com Inc	NAS:AMZN	1,541,000	\$513,982,988,288	\$469,822,013,440	Seattle	WA	United States	454111
Blue Apron Holdings Inc	NYS:APRN	1,549	\$458,467,008	\$470,376,992	New York	NY	United States	454111
CarParts.com Inc	NAS:PRTS	976	\$661,603,968	\$582,440,000	Torrance	CA	United States	454111
Chegg Inc	NYS:CHGG	2,071	\$766,897,024	\$776,265,024	Santa Clara	CA	United States	454111
Chewy Inc (Chewy.com)	NYS:CHWY	21,300	\$8,890,773,504	\$7,146,264,064	Dania Beach	FL	United States	454111
Design Milk Co Ltd	PINX:AHAHF	26	\$1,497,610	\$1,351,993	Brooklyn	NY	United States	454111
Etsy Inc	NAS:ETSY	2,790	\$2,566,110,976	\$2,329,114,112	Brooklyn	NY	United States	454111
Eventbrite Inc	NYS:EB	881	\$260,927,008	\$187,134,000	San Francisco	CA	United States	454111
FIGS Inc	NYS:FIGS	313	\$505,835,008	\$419,591,008	Santa Monica	CA	United States	454111
Gaia Inc	NAS:GAIA	111	\$82,035,000	\$79,573,000	Louisville	СО	United States	454111
Grove Collaborative Holdings Inc	NYS:GROV	550	\$321,527,008	\$383,684,992	San Francisco	CA	United States	454111
Hims & Hers Health Inc	NYS:HIMS	651	\$526,916,000	\$271,878,016	San Francisco	CA	United States	454111
iPower Inc	NAS:IPW	87	\$79,418,472	\$54,075,920	Duarte	CA	United States	454111
Kidpik Corp	NAS:PIK	31	\$16,477,984	\$21,834,518	New York	NY	United States	454111
Liberator Inc	PINX:LUVU	201	\$26,343,000	\$23,105,000	Atlanta	GA	United States	454111

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Company	Symbol	Employees	Revenue 2022	Revenue 2021	City	State	Country	NAICS
Lulus Fashion Lounge Holdings Inc	NAS:LVLU	805	\$439,652,000	\$375,624,992	Chico	CA	United States	454111
Newegg Commerce Inc	NAS:NEGG	2,205		\$2,376,225,024	City of Industry	CA	United States	454111
Overstock.com Inc	NAS:OSTK	1,050	\$1,929,334,016	\$2,756,445,952	Midvale	UT	United States	454111
PetMed Express Inc	NAS:PETS	219	\$273,416,992	\$309,215,008	Delray Beach	FL	United States	454111
Polished.com Inc	ASE:POL	482		\$362,313,984	St. Louis	МО	United States	454111
Poshmark Inc	NAS:POSH	750		\$326,008,992	Redwood City	CA	United States	454111
Qurate Retail Inc	NAS:QRTEA	24,600	\$12,106,000,384	\$14,044,000,256	Englewood	со	United States	454111
Rent the Runway Inc	NAS:RENT	974	\$203,300,000	\$157,500,000	New York	NY	United States	454111
Revolve Group Inc	NYS:RVLV	1,384	\$1,101,415,936	\$891,390,016	Cerritos	CA	United States	454111
Shutterstock Inc	NYS:SSTK	1,328	\$827,825,984	\$773,414,976	New York	NY	United States	454111
Solo Brands Inc	NYS:DTC	350	\$517,627,008	\$403,716,992	Southlake	TX	United States	454111
Stitch Fix Inc	NAS:SFIX	7,920	\$2,072,812,032	\$2,101,257,984	San Francisco	CA	United States	454111
TheRealReal Inc	NAS:REAL	3,468	\$603,492,992	\$467,692,000	San Francisco	CA	United States	454111
ThredUp Inc	NAS:TDUP	2,416	\$288,379,008	\$251,792,000	Oakland	CA	United States	454111
Wayfair LLC	NYS:W	15,745	\$12,218,000,384	\$13,708,000,256	Boston	MA	United States	454111
Wellness Center USA Inc	PINX:WCUI	8		\$239,962	Schaumburg	IL	United States	454111
Wish.com (ContextLogic Inc)	NAS:WISH	886	\$571,000,000	\$2,084,999,936	San Francisco	CA	United States	454111

Industry Results, Publicly-Held Companies (U.S.) Averages

Average of Companies Reporting \$200,000 or More in Recent Revenues

NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Income Statement (Whole \$) Note: Delays in reporting may affect latest year.

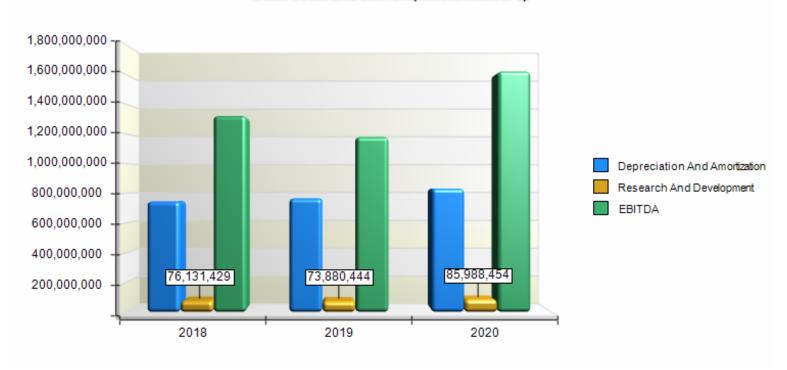
\$USD, In whole numbers, except marked %	2016 Average of 18 Companies	2017 Average of 21 Companies	2018 Average of 23 Companies	2019 Average of 32 Companies	2020 Average of 34 Companies	2021 Average of 34 Companies	2022 Average of 31 Companies
Total Revenue	8,735,455,578	9,600,172,658	11,556,558,571	9,992,559,329	12,849,625,730	15,482,932,305	18,232,791,827
Cost Of Revenue	7,564,137,945	8,330,966,846	9,702,770,453	8,355,870,176	11,122,389,147	13,737,822,235	16,514,848,184
%	86.59	86.78	83.96	83.62	86.56	88.73	90.58
Gross Profit	1,171,317,482	1,269,205,855	1,853,788,236	1,636,689,037	2,108,834,566	2,625,813,990	2,869,421,598
%	13.41	13.22	16.04	16.38	16.41	16.96	15.74
Operating Expenses							
SGA Expense	781,460,394	999,639,336	1,252,546,052	1,188,553,158	1,338,865,209	1,796,654,977	2,372,375,535
%	8.95	10.41	10.84	11.89	10.42	11.60	13.01
R&D Expense	49,077,857	60,345,286	76,131,429	71,401,000	84,102,090	96,063,545	114,001,001
%	0.56	0.63	0.66	0.71	0.65	0.62	0.63
Other Operating Expenses	118,224,353	51,286,167	57,068,848	1,740,877	4,469,158	(17,140,839)	71,470,008
%	1.35	0.53	0.49	0.02	0.03	-0.11	0.39
Restructuring and Merger/Acquisition Costs	424,000	1,047,000	589,000	3,499,000	764,000	3,916,571	(20,229,500)
%	0.00	0.01	0.01	0.04	0.01	0.03	-0.11
Amortization	233,811	193,595	129,419	22,977	25,000	25,000	25,000
%	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Operating Expenses	900,108,747	1,051,972,503	1,310,203,901	1,193,793,035	1,344,098,366	1,783,430,709	2,423,616,043
%	10.30	10.96	11.34	11.95	10.46	11.52	13.29
Operating Income	271,208,708	217,233,370	543,584,367	442,896,032	710,267,526	769,785,752	359,801,698
%	3.10	2.26	4.70	4.43	5.53	4.97	1.97
Misc Other Special Charges	-	-	-	-	-	-	-
%	-	-	-	-	-	-	-
Interest Expense	72,288,617	94,805,364	125,361,656	106,517,991	118,466,478	104,602,626	153,670,366
%	0.83	0.99	1.08	1.07	0.92	0.68	0.84

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Gain On Sale Of Security	65,998,333	12,548,000	9,982,651	10,669,000	(24,989,883)	1,641,062,473	(1,805,628,709)
%	0.76	0.13	0.09	0.11	-0.19	10.60	-9.90
Other Income (expense)	40,332,926	34,482,095	(14,030,356)	(49,578,570)	70,678,621	455,401,436	(742,683,651)
%	0.46	0.36	-0.12	-0.50	0.55	2.94	-4.07
Pre-Tax Income	262,362,799	199,322,621	470,924,486	361,775,150	718,841,131	1,125,880,036	(373,807,018)
%	3.00	2.08	4.07	3.62	5.59	7.27	-2.05
Income Taxes	108,312,996	(7,727,600)	58,194,361	71,187,503	84,558,595	150,791,217	(98,414,160)
%	1.24	-0.08	0.50	0.71	0.66	0.97	-0.54
Net Income from Continuous Operations	154,733,855	206,491,757	415,651,628	292,374,736	637,240,127	979,641,524	(275,489,626)
%	1.77	2.15	3.60	2.93	4.96	6.33	-1.51
Net Income for Common Stockholders	141,924,027	165,214,053	393,211,333	286,866,001	634,029,489	977,328,540	(277,469,260)
%	1.62	1.72	3.40	2.87	4.93	6.31	-1.52
Earnings per Share							
Basic Earnings per Share	-0.27	-2.06	-1.41	-1.06	-5.24	-0.48	-1.87
Diluted Earnings per Share	-0.27	-2.07	-1.42	-1.06	-5.25	-0.50	-1.90
Weighted Average Shares							
Basic Average Shares	617,047,210	541,938,887	506,960,749	399,533,173	385,886,384	396,370,176	420,109,251
Diluted Average Shares	628,988,757	555,169,332	519,223,195	406,162,406	392,677,483	405,040,207	421,755,616
Common Dividend	0.36	0.38	0.43	0.53	0.59	0.65	0.72
Other							
Depreciation And Amortization	511,819,994	596,129,546	712,737,671	740,098,107	782,351,860	1,055,231,802	1,401,446,751
Promotion And Advertising	-	-	-	-	-	_	-
Research And Development	49,077,857	60,345,286	76,131,429	71,401,000	84,102,090	96,063,545	114,001,001
Salaries And Wages	10,087,374	1,539,704	2,601,585	2,225,336	3,774,242	9,148,022	3,541,431
EBITDA	822,485,896	859,170,964	1,263,078,974	1,144,680,490	1,575,510,950	2,253,921,767	1,127,987,341

% = Percentage of Total Revenues

Other Costs and EBITDA (Whole Number \$)



Balance Sheet (Whole \$)

\$USD, In whole numbers, except marked %	2016 Average of 17 Companies	2017 Average of 19 Companies	2018 Average of 22 Companies	2019 Average of 31 Companies	2020 Average of 34 Companies	2021 Average of 34 Companies	2022 Average of 31 Companies
Assets							
Current Assets							
Cash	37,520,406	38,032,698	78,960,687	96,246,961	116,885,910	181,281,396	183,498,376
Cash And Cash Equivalents	1,238,931,306	1,246,502,067	1,649,608,898	1,315,798,991	1,532,762,919	1,330,971,678	1,981,237,214
Short-Term Investments	1,374,247,813	1,774,052,000	1,281,757,032	2,309,822,383	4,912,289,430	6,885,167,571	1,777,941,437
Total Cash	2,650,699,524	3,058,586,765	3,010,326,617	3,721,868,335	6,561,938,259	8,397,420,645	3,942,677,027
Receivables	657,005,787	846,419,856	956,017,770	810,616,295	880,914,254	1,157,366,345	1,546,833,722
Inventory	1,061,303,986	1,274,571,509	1,284,815,183	946,977,066	1,012,652,707	1,399,348,556	1,648,658,040
Deferred Income Taxes	-	-	-	-	-	-	-
Prepaid Expenses	8,514,045	11,595,857	13,507,623	11,199,324	11,056,044	16,447,815	16,199,678
Other Current Assets	15,815,094	18,666,703	27,327,968	38,628,187	35,690,102	26,645,975	26,093,971
Total Current Assets	2,988,146,010	3,568,659,725	3,890,779,483	3,511,296,786	4,446,205,351	5,312,915,068	5,258,516,483
%	49.86	42.08	45.14	42.59	42.14	39.07	32.81
Non-Current Assets							
Gross Property, Plant & Equipment	2,761,962,258	4,071,857,579	4,603,308,983	5,062,745,480	6,470,250,407	8,966,573,504	11,610,419,035
Accumulated Depreciation	(879,036,284)	(1,361,170,019)	(1,658,936,492)	(1,851,988,482)	(2,218,759,493)	(2,855,917,109)	(3,617,792,428)
Net Property, Plant & Equipment	1,838,695,039	2,710,687,453	2,944,372,406	3,395,956,114	4,577,778,955	6,530,644,935	8,342,735,816
%	30.68	31.96	34.16	41.19	43.39	48.03	52.06
Goodwill	455,532,222	1,904,099,590	1,842,614,807	1,389,514,843	1,270,557,264	1,323,250,966	1,448,334,337
Intangible Assets	945,461,925	731,405,575	776,183,509	511,083,522	533,529,641	308,713,493	294,630,366
Other Long Term Assets	-	-	-	-	-	-	-
Total Non Current Assets	3,004,891,349	4,911,535,908	4,728,782,647	4,733,253,951	6,103,819,196	8,285,260,059	10,766,345,199
Total Assets	5,993,037,359	8,480,195,809	8,619,561,780	8,244,551,001	10,550,024,785	13,598,175,122	16,024,860,607
Liabilities and stockholders' equity							
Current Liabilities							
Short-Term Debt	8,985,750	170,574,647	239,048,154	144,536,703	112,672,308	86,768,177	73,114,774

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Accounts Payable	1,577,700,231	1,925,635,314	2,047,196,708	1,625,261,018	2,268,668,722	2,452,071,710	2,701,877,855
Deferred Revenues	361,701,170	390,847,566	434,143,529	376,738,748	420,277,143	526,703,156	605,500,388
Accrued Liabilities	22,007,499	24,127,204	25,846,392	24,951,457	32,154,660	26,852,733	20,561,478
Total Current Liabilities	2,780,860,119	3,341,928,524	3,479,112,151	3,139,234,668	4,083,536,737	4,540,656,386	5,355,500,995
%	1689.26	307.53	373.05	386.78	448.82	452.33	514.94
Non-Current Liabilities							
Long Term Debt	2,373,147,511	3,299,693,199	2,584,855,407	2,045,116,765	1,878,370,879	2,868,237,722	4,495,082,592
Deferred Tax Liability	-	-	-	-	-	-	5,660
Minority Interest	24,226,966	23,638,653	66,186,125	50,972,787	41,559,790	69,790,680	81,139,444
Pensions & Other Benefits	-	-	-	-	-	-	-
Other Non Current Liabilities	294,153,495	471,366,779	1,197,552,189	656,027,890	783,056,345	1,013,169,868	980,894,928
Total Non Current Liabilities	-	-	-	-	-	-	-
%	-	-	-	-	-	-	-
Stockholders' Equity							
Common Stock	3,426,610	3,274,162	3,069,085	4,957,377	12,696,491	5,369,064	5,694,886
Additional Paid In Capital	1,331,412,917	1,464,246,997	1,588,689,881	1,554,240,056	1,731,322,122	2,174,397,547	3,109,696,593
Retained Earnings	225,740,184	826,665,154	895,541,185	900,991,689	1,351,671,865	2,301,536,737	2,233,646,951
Preferred Stock	6,033,571	4,769,500	1,251,000	8,360,714	41,425,134	24,396,351	474
Treasury Stock	(341,178,823)	(349,544,489)	(352,063,989)	(425,742,387)	(428,396,787)	(314,233,847)	(1,203,458,313)
Total Stockholders' Equity	1,500,586,625	2,076,689,095	2,269,448,924	2,160,454,264	2,944,771,187	4,320,906,982	4,818,265,551
Total Liabilities & Shareholders' Equity	1,665,206,975	3,163,397,058	3,202,072,409	2,972,091,600	3,854,601,414	5,324,734,788	5,858,284,474

^{% =} Percentage of Total Assests or % of Total Liabilities

Cash Flow (Whole \$)

\$USD, In whole numbers,	2016 Average of 17	2017 Average of	2018 Average of 21	2019 Average of	2020 Average of	2021 Average of	2022 Average of
except marked %	Companies	20 Companies	Companies	30 Companies	31 Companies	31 Companies	31 Companies
Operating Cash Flow							
Net Income	-	-	-	-	-	-	-
Depreciation And Amortization	575,786,172	658,868,190	819,636,634	819,006,717	886,340,739	1,195,348,348	1,448,160,375
Investment/Asset Impairment	1,128,000	2,721,400	6,972,444	90,645,219	2,545,348	22,620,221	246,332,722
Deferred Income Taxes	(2,563,727)	(98,543,328)	20,155,455	36,482,933	(58,936,933)	(30,305,000)	(524,437,485)
Stock Based Compensation	-	-	-	-	-	-	-
Accounts Receivable	(250,636,357)	(289,669,897)	(246,341,003)	(288,753,063)	(299,590,556)	(680,535,046)	(813,164,523)
Cash From Discontinued Operating Activities	(9,326,000)	-	320,000	(23,346,500)	(30,152,000)	(8,564,000)	(180,000)
Change In Inventory	(153,494,800)	(303,048,839)	(111,265,571)	(152,576,199)	(132,614,493)	(482,371,120)	(122,627,491)
Change In Account Payable	398,903,471	519,204,304	231,769,474	337,361,246	691,866,248	138,021,819	91,951,088
Prepaid Expenses	(2,494,846)	(5,335,625)	(14,901,647)	(5,194,731)	(2,213,583)	(3,069,481)	5,068,998
Accrued Liabilities	182,650,800	25,641,385	49,818,133	(62,109,418)	291,915,198	100,378,679	(84,533,130)
Income Tax Payable	(651,500)	1,433,000	1,765,667	(656,417)	311,453	238,600	(1,942,000)
Other Working Capital	258,307,004	14,310,263	(27,510,201)	(73,757,760)	508,857,388	(700,582,953)	(727,529,173)
Other Non CashItems	(461,923)	(1,067,333)	34,565,188	8,347,451	(103,448,838)	(591,193,564)	713,626,072
Operating Cash Flow	1,189,867,210	1,063,788,509	1,609,227,812	1,374,056,940	2,372,688,024	1,612,484,206	1,560,561,382
%	3.62	3.79	6.01	7.30	13.01	8.84	8.56
Cash Flow from Investing							
Capital Expenditure	(502,021,542)	(636,044,690)	(685,330,774)	(623,087,769)	(1,332,303,226)	(2,012,436,880)	(2,101,502,515)
Acquisitions, net	(6,796,817)	(1,577,188,638)	(229,824,187)	(201,794,995)	(202,935,067)	(320,569,796)	(597,254,565)
Purchase Of Investments	(1,110,947,429)	(1,483,540,890)	(926,824,364)	(3,184,472,518)	(6,265,617,129)	(4,935,565,518)	(365,599,609)
Sales/Maturities of Investments	793,930,500	1,011,983,618	881,167,174	2,203,875,992	5,310,255,776	5,722,386,327	3,171,064,403
Net Other Investing Changes	(7,647,833)	(1,920,000)	(27,710,714)	9,793,442	(7,434,000)	(3,231,667)	20,833,222
Cash Flow from Investing	(529,150,131)	(1,409,794,871)	(640,131,403)	(922,186,130)	(1,972,915,921)	(2,023,747,611)	(1,217,447,451)

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%	-1.61	-5.02	-2.39	-4.90	-10.82	-11.10	-6.68
Financing Cash Flow							
Issuance Of Debt	333,181,119	1,502,371,743	447,881,260	378,377,598	976,615,161	1,279,254,352	2,785,636,254
Repayment Of Debt	(823,977,455)	(709,497,410)	(839,804,293)	(690,130,834)	(981,646,985)	(986,424,989)	(2,236,141,559)
Common Stock Repurchased	(65,483,892)	(87,839,300)	(105,863,898)	(48,043,726)	(46,366,202)	(84,838,186)	(469,740,334)
Common Stock Issued	2,852,503	47,918,110	42,528,582	26,661,893	73,968,766	138,189,167	26,887,053
Cash Dividends Paid	(3,686,250)	(3,956,750)	(30,639,000)	(5,192,200)	(262,750,613)	(117,900,200)	(14,194,600)
Other Financing Activities	(3,337,385)	(16,945,077)	(38,841,357)	(29,261,229)	(27,083,911)	(44,541,553)	(17,094,911)
Financing Cash Flow	(312,595,171)	538,907,605	(365,049,762)	(266,857,175)	12,023,860	256,763,686	283,322,956
%	-0.95	1.92	-1.36	-1.42	0.07	1.41	1.55
Other							
Effect of Changes in Currency Exchange Rates	(40,269,667)	91,957,125	(44,872,500)	5,325,833	47,590,786	(25,199,647)	(68,605,072)
Net Change in Cash	137,543,798	112,587,470	527,290,808	139,120,607	335,216,669	(206,556,388)	566,911,554
Beginning Cash Position	1,191,397,007	1,153,030,809	1,241,027,357	1,231,697,654	1,329,907,335	1,686,272,948	1,465,897,492
End Cash Position	1,314,727,952	1,302,401,175	1,751,223,902	1,372,897,579	1,685,545,240	1,465,897,492	1,995,186,800

% = Percentage of Total Revenues

Top 10* Companies Profiled & Ranked

This section consists of multiple data sets, designed to:

- Help the user understand the financial results of the top firms within a sector.
- Compare the results of specific top firms to their peers and to industry averages.

The data sets include:

- 1) A <u>rankings page</u> (ranks for revenues, ROE, ROA, and six additional ranks)
- 2) A <u>summary listing</u> of all U.S. companies in the Plunkett Research database that have primary NAICs for this industry sector
- 3) Financial results comparisons for top companies
 - a) This data includes an income statement, balance sheet and cash flow statement for specific companies, latest year
 - b) It is <u>separated into two groups of up to 5 companies each</u>. The companies are listed in order of revenues.
 - c) The user may compare companies to each other, and to industry averages.
- 4) A profiles section (In-depth descriptions, executive listings and summary financial results)

*Note: For some NAIC codes, there are fewer than 10 major companies reporting results that include this NAIC as their primary industry codes. In such cases, a smaller number of companies will be shown.

Top Companies Ranked, U.S.

(2022 or latest year available data)

This list may include private companies in the following categories: Total Revenue, Employee Count and Net Income.

Also, the list may include companies in closely related sectors.

Title

Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Approximate Market Cap		Employee Count	
1. Amazon.com Inc 2. Chewy Inc (Chewy.com) 3. Etsy Inc 4. Wayfair LLC 5. Shutterstock Inc 6. Hims & Hers Health Inc 7. Chegg Inc 8. Revolve Group Inc 9. FIGS Inc 10. Overstock.com Inc	965,599,300,000 17,247,900,000 15,133,640,000 4,475,604,000 2,696,030,000 2,349,348,000 2,010,909,000 1,986,727,000 1,531,218,000 872,293,100	1. Presidion Corporation 2. Breed Technologies 3. ITT Inc 4. Prandium Inc 5. China Pacific Inc. 6. Evolent Health Inc 7. Helena Chemicals Company 8. Century Communications 9. Roadhouse Grill Inc 10. RSL Communications Ltd 11. Amazon.com Inc	32,275 16,300 10,300 8,165 7,000 5,100 4,000 2,900 2,800 2,800
Total Revenue		Net Income	
1. Amazon.com Inc 2. Qurate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc 10. Build.com Inc	469,822,013,440 14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112 2,147,800,000	1. Chegg Inc 2. Stamps.com Inc 3. Shutterstock Inc 4. Revolve Group Inc 5. Chewy Inc (Chewy.com) 6. Newegg Commerce Inc 7. 1-800-Flowers.Com Inc 8. FIGS Inc 9. PetMed Express Inc 10. Polished.com Inc	266,638,00 178,665,00 76,103,00 58,697,00 49,232,00 36,262,00 29,610,00 21,186,00 21,100,00 7,670,00
3-Year Revenue Growth (%)		3-Year Income Growth (%)	
1. Solo Brands Inc 2. Polished.com Inc 3. Hims & Hers Health Inc 4. a.k.a. Brands Holding Corp 5. FIGS Inc 6. iPower Inc 7. Etsy Inc 8. Chewy Inc (Chewy.com) 9. CarParts.com Inc 10. TheRealReal Inc	135.07 86.00 85.49 81.43 66.04 51.49 46.37 36.02 33.09 23.80	1. FIGS Inc 2. Shutterstock Inc 3. iPower Inc 4. Revolve Group Inc 5. 1-800-Flowers.Com Inc 6. PetMed Express Inc	474.0 55.8 42.1: 18.00 -5.2 -17.6:
Return on Assets (%)		Return on Equity (%)	
1. PetMed Express Inc 2. Revolve Group Inc 3. Chegg Inc 4. Shutterstock Inc 5. Newegg Commerce Inc 6. FIGS Inc 7. Liberator Inc 8. Polished.com Inc 9. 1-800-Flowers.Com Inc 10. iPower Inc	0.12 0.11 0.10 0.09 0.06 0.06 0.06 0.04 0.03	1. Liberator Inc 2. Chegg Inc 3. Newegg Commerce Inc 4. Revolve Group Inc 5. Shutterstock Inc 6. PetMed Express Inc 7. Polished.com Inc 8. FIGS Inc 9. Lulus Fashion Lounge Holdings Inc 10. 1-800-Flowers.Com Inc	0.3 0.2 0.2 0.1 0.1 0.1 0.0 0.0 0.0 0.0 0.0
Return on Invested Capital (%)			
1. Revolve Group Inc 2. Newegg Commerce Inc 3. PetMed Express Inc 4. Shutterstock Inc 5. Liberator Inc 6. Chegg Inc 7. Polished.com Inc 8. FIGS Inc 9. Lulus Fashion Lounge Holdings Inc 10. 1-800-Flowers.Com Inc	0.16 0.15 0.15 0.14 0.13 0.10 0.07 0.07 0.04		

Compare Top Publicly-Held Companies to Industry Average, 2022*

NAIC 454111

Title Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Group Number 1

Income Statement (Whole \$), % = Percent of Total Revenues

\$USD, In whole numbers, except marked %	Amazon.com Inc	Qurate Retail Inc	Wayfair LLC	Chewy Inc (Chewy.com)	Overstock.com Inc	Industry Average of 30 Companies
Total Revenue	513,982,988,288	12,106,000,384	12,218,000,384	8,890,773,504	1,929,334,016	18,840,501,634
Cost Of Revenue	446,342,987,776	8,416,999,936	8,801,999,872	6,517,191,168	1,485,990,016	16,514,848,184
Gross Profit	67,640,000,512	3,688,999,936	3,416,000,000	2,373,582,080	443,344,000	2,968,315,529
Operating Expenses						
General & Administrative Costs	11,891,000,320	-	3,256,999,936	1,826,857,984	79,701,000	759,870,319
SGA Expense	54,129,000,448	1,944,999,936	4,729,999,872	2,445,760,000	295,177,984	2,454,101,785
R&D Expense	-	-	-	-	121,158,000	114,001,001
Other Operating Expenses	1,263,001,600	888,000,000	(31,000,000)	0	121,158,016	70,424,255
Restructuring and Merger/Acquisition Costs	-	(92,000,000)	31,000,000	-	-	(20,229,500)
Amortization	-	-	-	-	-	-
Total Operating Expenses	55,392,002,048	2,740,999,936	4,729,999,872	2,445,760,000	416,336,000	2,504,296,541
Operating Income	12,248,000,512	948,000,000	(1,314,000,000)	(72,178,000)	27,008,000	371,851,872
Misc Other Special Charges	-	-	-	-	-	-
Interest Expense	2,367,000,064	456,000,000	27,000,000	-	-	162,206,928
Gain On Sale Of Security	(16,266,000,384)	41,000,000	-	-	(137,000)	(1,805,628,709)
Other Income (expense)	(16,805,999,616)	(2,800,000,000)	22,000,000	-	(63,825,000)	(770,154,411)
Pre-Tax Income	(5,936,000,000)	(2,308,000,000)	(1,319,000,064)	(73,817,000)	(33,852,000)	(386,177,623)
Income Taxes	(3,216,999,936)	224,000,000	12,000,000	0	1,384,000	(101,694,632)
Net Income from Continuous Operations	(2,721,999,872)	(2,532,000,000)	(1,331,000,064)	(73,817,000)	(35,236,000)	(284,582,984)
	(2,721,999,872)	(2,532,000,000)	(1,331,000,064)	(73,817,000)	(35,236,000)	(284,582,984

^{*} Note: If 2021 data is not available, we are providing the previous year instead.

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Net Income for Common Stockholders	(2,721,999,872)	(2,593,999,872)	(1,331,000,064)	(73,817,000)	(36,933,000)	(286,628,606)
Earnings per Share						
Basic Earnings per Share	-0.27	-6.83	-12.54	-0.18	-0.83	-1.93
Diluted Earnings per Share	-0.27	-6.83	-12.54	-0.18	-0.83	-1.96
Weighted Average Shares						
Basic Average Shares	10,188,999,680	380,000,000	106,000,000	417,217,984	44,323,000	432,903,133
Diluted Average Shares	10,188,999,680	383,000,000	106,000,000	417,217,984	44,323,000	434,604,377
Common Dividend	-	-	-	-	-	0.72

Balance Sheet (Whole \$), % = Percent of Total Assets or Total Liabilities

\$USD, In whole numbers, except marked %	Amazon.com Inc	Qurate Retail Inc	Wayfair LLC	Chewy Inc (Chewy.com)	Overstock.com Inc	Industry Average of 34 Companies
Assets						
Current Assets						
Cash	-	-	430,000,000	-	-	160,565,08
Cash And Cash Equivalents	53,888,000,000	1,275,000,064	1,050,000,000	603,078,976	371,263,008	1,810,120,66
Short-Term Investments	16,138,000,384	-	228,000,000	0	-	1,777,941,43
Total Cash	70,026,000,384	1,275,000,064	1,708,000,000	603,078,976	371,263,008	3,748,627,19
Receivables	42,360,000,512	1,444,000,000	341,000,000	123,510,000	17,693,000	1,449,885,418
Deferred Income Taxes	-	-	-	-	-	
Prepaid Expenses	-	-	95,000,000	-	13,366,000	15,506,670
Inventory	34,404,999,168	1,346,000,000	90,000,000	560,430,016	6,526,000	1,469,577,574
Other Current Assets	-	210,000,000	33,000,000	36,513,000	5,467,000	25,421,268
Total Current Assets	146,791,006,208	4,275,000,064	1,932,999,936	1,323,532,032	414,508,992	4,811,010,94
Non-Current Assets						
Gross Property, Plant & Equipment	349,852,991,488	2,246,000,128	2,840,999,936	894,726,016	362,136,000	10,593,422,502
Accumulated Depreciation	(97,014,996,992)	(1,091,000,064)	(1,228,000,000)	(154,867,008)	(244,770,000)	(3,379,611,399
Net Property, Plant & Equipment	252,838,002,688	1,155,000,064	1,612,999,936	739,859,008	117,366,000	7,611,412,68
Goodwill	20,288,000,000	3,500,999,936	-	0	6,160,000	1,382,191,16
Intangible Assets	-	3,329,999,872	-	-	-	279,899,87
Other Long Term Assets	-	-	-	-	-	
Total Non Current Assets	315,884,011,520	8,296,000,000	1,647,000,064	762,748,992	464,036,992	9,829,382,004
Total Assets	462,674,984,960	12,570,999,808	3,580,000,000	2,086,280,960	878,545,984	14,640,391,96
Liabilities and stockholders' equity						
Liabilities						
Current Liabilities						
Short-Term Debt	-	828,000,000	-	-	-	60,445,65
Accounts Payable	79,600,001,024	976,000,000	1,204,000,000	883,315,968	89,473,000	2,471,199,40

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Deferred Revenues	13,226,999,808	-	214,000,000	-	44,480,000	559,479,117
Accrued Liabilities	-	162,000,000	98,000,000	-	3,508,000	20,561,478
Total Current Liabilities	155,392,999,424	3,099,000,064	2,072,000,000	1,644,878,976	191,142,000	4,896,635,597
Non-Current Liabilities						
Long Term Debt	67,150,000,128	5,525,000,192	3,136,999,936	-	34,476,000	4,048,094,433
Deferred Tax Liability	-	-	-	-	-	5,660
Minority Interest	-	113,000,000	-	-	0	64,843,835
Pensions & Other Benefits	-	-	-	-	-	-
Other Non Current Liabilities	21,120,999,424	198,000,000	28,000,000	16,498,000	3,476,000	938,249,627
Total Non Current Liabilities	-	-	-	-	-	-
Total Libilities As Reported	-	-	-	-	-	-
Stockholders' Equity						
Additional Paid In Capital	75,065,999,360	53,000,000	737,000,000	2,021,309,952	982,718,016	2,840,558,084
Common Stock	108,000,000	4,000,000	0	4,201,000	5,000	5,433,952
Retained Earnings	83,193,004,032	337,000,000	(3,280,000,000)	(2,010,775,040)	(173,828,992)	2,034,744,996
Preferred Stock	0	-	0	0	0	450
Treasury Stock	(7,837,000,192)	0	0	0	(162,546,000)	(1,203,458,313)
Total Stockholders' Equity	146,042,994,688	412,000,000	(2,550,000,128)	14,736,000	645,825,984	4,404,444,393

Cash Flow (Whole \$), % = Percent of Total Assets or Total Liabilities

\$USD, In whole numbers, except marked %	Amazon.com Inc	Qurate Retail Inc	Wayfair LLC	Chewy Inc (Chewy.com)	Overstock.com Inc	Industry Average of 34 Companies
Operating Cash Flow	46,751,997,952	194,000,000	(674,000,000)	191,739,008	(12,535,000)	1,416,494,008
Net Income	-	-	-	-	-	-
Depreciation And Amortization	41,920,999,424	481,000,000	371,000,000	55,009,000	16,706,000	1,317,036,764
Investment/Asset Impairment	-	3,080,999,936	39,000,000	-	-	233,375,631
Deferred Income Taxes	(8,147,999,744)	12,000,000	-	-	(1,404,000)	(494,335,162)
Stock Based Compensation	-	-	-	-	-	-
Accounts Receivable	(21,897,000,960)	124,000,000	(48,000,000)	(22,811,000)	3,805,000	(757,250,349)
Cash From Discontinued Operating Activities	-	-	-	-	0	(180,000)
Change In Inventory	(2,592,000,000)	254,000,000	(21,000,000)	(47,126,000)	(1,389,000)	(111,488,927)
Change In Account Payable	2,944,999,936	(446,000,000)	(177,000,000)	104,951,000	(28,821,000)	84,924,945
Prepaid Expenses	-	102,000,000	26,000,000	(18,931,000)	4,076,000	4,320,382
Accrued Liabilities	-	-	0	(37,556,000)	(5,354,000)	(4,252,781)
Income Tax Payable	-	-	-	-	-	(1,621,083)
Other Working Capital	(20,885,999,616)	(269,000,000)	(219,000,000)	99,222,000	(80,331,000)	(665,918,803)
Other Non CashItems	16,965,999,616	(71,000,000)	49,000,000	33,553,000	5,489,000	634,427,895
Operating Cash Flow	46,751,997,952	194,000,000	(674,000,000)	191,739,008	(12,535,000)	1,416,494,008
Cash Flow from Investing	(37,601,001,472)	601,000,000	1,000,000	(193,272,000)	(33,034,000)	(1,150,289,181)
Purchase of Property, Plants & Equipment	(63,644,999,680)	-	(458,000,000)	-	-	(2,387,730,406)
Net Investment Purchase & Sale	29,035,999,232	13,000,000	459,000,000	0	(18,920,000)	2,008,594,149
Acquisitions, net	(8,316,000,256)	(7,000,000)	-	0	-	(538,926,675)
Purchase Of Investments	(2,564,999,936)	-	(430,000,000)	0	(18,920,000)	(365,599,609)
Sales/Maturities of Investments	31,601,000,448	13,000,000	889,000,000	0	-	3,171,064,403
Net Other Investing Changes	-	204,000,000	-	(10,086,000)	(439,000)	20,833,222
Cash Flow from Investing	(37,601,001,472)	601,000,000	1,000,000	(193,272,000)	(33,034,000)	(1,150,289,181)
Financing Cash Flow	9,717,999,616	(72,000,000)	16,000,000	41,267,000	(86,340,000)	265,465,807

Issuance Of Debt	62,719,000,576	3,028,999,936	678,000,000	-	0	2,478,436,891
Repayment Of Debt	(47,001,001,984)	(3,008,000,000)	(507,000,000)	(863,000)	(3,447,000)	(2,057,683,955)
Common Stock Issued	-	-	-	0	0	35,262,600
Cash Dividends Paid	-	(12,000,000)	-	-	-	(14,194,600)
Other Financing Activities	-	(81,000,000)	(80,000,000)	42,130,000	(3,700,000)	(15,906,540)
Effect of Changes in Currency Exchange Rates	(1,092,999,936)	(34,000,000)	1,000,000	-	-	(64,739,679)
Net Change in Cash	18,869,000,192	723,000,000	(657,000,000)	39,734,000	(131,909,000)	515,992,057
Beginning Cash Position	36,477,001,728	596,000,000	1,706,000,000	563,345,024	503,366,016	1,341,486,223
End Cash Position	54,252,998,656	1,284,999,936	1,050,000,000	603,078,976	371,456,992	1,823,204,232
Free Cash Flow						
Operating Cash Flow	46,751,997,952	194,000,000	(674,000,000)	191,739,008	(12,535,000)	1,416,494,008
Capital Expenditure	(63,644,999,680)	(313,000,000)	(458,000,000)	(183,186,000)	(14,899,000)	(1,974,615,635)
Free Cash Flow	(16,892,999,680)	(119,000,000)	(1,132,000,000)	8,553,000	(27,434,000)	(541,747,552)

Group Number 2

Income Statement (Whole \$), % = Percent of Total Revenues

\$USD, In whole numbers, except marked %	Etsy Inc	1-800-Flowers.Com Inc	Stitch Fix Inc	Wish.com (ContextLogic Inc)	Industry Average of 30 Companies
Total Revenue	2,566,110,976	2,207,885,056	2,072,812,032	571,000,000	18,840,501,634
Cost Of Revenue	744,592,000	1,386,146,944	1,164,338,048	405,000,000	16,514,848,184
Gross Profit	1,821,518,976	821,737,984	908,473,984	166,000,000	2,968,315,529
Operating Expenses					
General & Administrative Costs	312,260,000	102,337,000	-	116,000,000	759,870,319
SGA Expense	1,022,659,008	673,998,016	1,116,519,040	370,000,000	2,454,101,785
R&D Expense	412,398,016	56,561,000	-	194,000,000	114,001,001
Other Operating Expenses	412,398,016	105,638,976	0	194,000,000	70,424,255
Restructuring and Merger/Acquisition Costs	-	-	-	-	(20,229,500)
Amortization	-	-	-	-	-
Total Operating Expenses	1,435,057,024	779,636,992	1,116,519,040	564,000,000	2,504,296,541
Operating Income	386,462,016	42,101,000	(208,044,992)	(398,000,000)	371,851,872
Misc Other Special Charges	-	-	-	-	-
Interest Expense	14,168,000	5,667,000	-	-	162,206,928
Gain On Sale Of Security	(206,000)	-	-	-	(1,805,628,709)
Other Income (expense)	(1,045,228,032)	(5,332,000)	(2,355,000)	-	(770,154,411)
Pre-Tax Income	(661,977,984)	31,102,000	(209,470,000)	(383,000,000)	(386,177,623)
Income Taxes	32,310,000	1,492,000	(2,349,000)	1,000,000	(101,694,632)
Net Income from Continuous Operations	(694,288,000)	29,610,000	(207,120,992)	(384,000,000)	(284,582,984)
Net Income for Common Stockholders	(694,288,000)	29,610,000	(207,120,992)	(384,000,000)	(286,628,606)
Earnings per Share					
Basic Earnings per Share	-5.48	0.46	-1.90	-17.10	-1.93
Diluted Earnings per Share	-5.48	0.45	-1.90	-17.10	-1.96
Weighted Average Shares					
Basic Average Shares	126,778,624	64,977,000	108,762,592	22,400,000	432,903,133
Diluted Average Shares	126,778,624	65,617,000	108,762,592	22,400,000	434,604,377
Common Dividend	-	-	-	-	0.72

Balance Sheet (Whole \$), % = Percent of Total Assets or Total Liabilities

\$USD, In whole numbers, except marked %	Newegg Commerce Inc	Etsy Inc	1-800- Flowers.Com Inc	Stitch Fix Inc	Wish.com (ContextLogic Inc)	Industry Average of 34 Companies
Assets						
Current Assets						
Cash	-	532,832,000	-	-	-	160,565,089
Cash And Cash Equivalents	99,993,000	921,278,016	31,465,000	130,935,000	506,000,000	1,810,120,668
Short-Term Investments	-	250,412,992	-	82,049,000	213,000,000	1,777,941,437
Total Cash	99,993,000	1,704,523,008	31,465,000	212,984,000	719,000,000	3,748,627,194
Receivables	63,676,000	261,848,992	23,812,000	27,561,000	14,000,000	1,449,885,418
Deferred Income Taxes	-	-	-	-	-	
Prepaid Expenses	17,946,000	-	-	39,456,000	-	15,506,676
Inventory	245,078,000	-	247,563,008	197,251,008	-	1,469,577,574
Other Current Assets	7,931,000	80,203,000	45,398,000	-	44,000,000	25,421,268
Total Current Assets	438,960,992	1,513,742,976	348,238,016	477,252,000	777,000,000	4,811,010,943
Non-Current Assets						
Gross Property, Plant & Equipment	234,434,000	453,932,992	609,177,024	337,313,984	18,000,000	10,593,422,502
Accumulated Depreciation	(89,704,000)	(204,188,992)	(243,306,000)	(101,760,000)	-	(3,379,611,399
Net Property, Plant & Equipment	144,730,000	249,744,000	365,871,008	235,554,000	18,000,000	7,611,412,685
Goodwill	-	137,724,000	213,287,008	-	-	1,382,191,162
Intangible Assets	-	535,406,016	145,568,000	-	-	279,899,874
Other Long Term Assets	-	-	-	-	-	
Total Non Current Assets	187,620,992	1,121,218,048	746,652,992	287,283,008	22,000,000	9,829,382,004
Total Assets	626,582,016	2,634,960,896	1,094,891,008	764,534,976	799,000,000	14,640,391,968
Liabilities and stockholders' equity						
Liabilities						
Current Liabilities						_
Short-Term Debt	6,475,000	-	20,000,000	-	-	60,445,653
Accounts Payable	220,776,000	390,508,992	57,386,000	149,748,000	53,000,000	2,471,199,407

Deferred Revenues	39,767,000	14,008,000	33,746,000	14,441,000	18,000,000	559,479,117
Accrued Liabilities	-	19,064,000	-	13,765,000	6,000,000	20,561,478
Total Current Liabilities	356,310,016	631,755,008	265,696,992	295,569,984	309,000,000	4,896,635,597
Non-Current Liabilities						
Long Term Debt	1,843,000	2,279,640,064	142,496,992	-	-	4,048,094,433
Deferred Tax Liability	-	-	-	-	-	5,660
Minority Interest	-	-	-	-	-	64,843,835
Pensions & Other Benefits	-	-	-	-	-	-
Other Non Current Liabilities	53,000	120,406,000	17,884,000	4,980,000	-	938,249,627
Total Non Current Liabilities	-	-	-	-	-	-
Total Libilities As Reported	-	-	-	-	-	-
Stockholders' Equity						
Additional Paid In Capital	197,612,992	815,084,992	379,884,992	522,657,984	3,411,000,064	2,840,558,084
Common Stock	8,078,000	125,000	902,000	2,000	0	5,433,952
Retained Earnings	(14,280,000)	(1,048,267,008)	315,784,992	(166,440,000)	(2,928,999,936)	2,034,744,996
Preferred Stock	-	0	0	-	0	450
Treasury Stock	0	0	(186,952,000)	(30,042,000)	0	(1,203,458,313)
Total Stockholders' Equity	182,282,000	(547,273,984)	509,408,992	322,651,008	477,000,000	4,404,444,393

Cash Flow (Whole \$), % = Percent of Total Assets or Total Liabilities

\$USD, In whole numbers, except marked %	Newegg Commerce Inc	Etsy Inc	1-800- Flowers.Com Inc	Stitch Fix Inc	Wish.com (ContextLogic Inc)	Industry Average of 34 Companies
Operating Cash Flow	(53,286,000)	683,612,032	5,189,000	55,395,000	(422,000,000)	1,416,494,008
Net Income	-	-	-	-	-	
Depreciation And Amortization	10,838,000	96,702,000	49,078,000	37,185,000	6,000,000	1,317,036,764
Investment/Asset Impairment	-	1,045,022,016	(411,000)	6,154,000	14,000,000	233,375,631
Deferred Income Taxes	(12,698,000)	(55,303,000)	1,579,000	(535,000)	-	(494,335,162)
Stock Based Compensation	-	-	-	-	-	
Accounts Receivable	785,000	(34,626,000)	(2,452,000)	1,069,000	3,000,000	(757,250,349)
Cash From Discontinued Operating Activities	-	-	-	-	-	(180,000)
Change In Inventory	(70,830,000)	-	(85,047,000)	(2,594,000)	-	(111,488,927)
Change In Account Payable	(20,072,000)	21,102,000	-	71,349,000	(13,000,000)	84,924,945
Prepaid Expenses	(2,152,000)	23,840,000	6,731,000	8,110,000	(1,000,000)	4,320,382
Accrued Liabilities	-	14,416,000	-	(1,540,000)	(11,000,000)	(4,252,781)
Income Tax Payable	-	-	-	-	-	(1,621,083)
Other Working Capital	(109,084,000)	40,466,000	(87,077,000)	74,375,000	(136,000,000)	(665,918,803)
Other Non CashItems	(335,000)	6,423,000	4,463,000	300,000	6,000,000	634,427,895
Operating Cash Flow	(53,286,000)	683,612,032	5,189,000	55,395,000	(422,000,000)	1,416,494,008
Cash Flow from Investing	(13,838,000)	(30,024,000)	(89,688,000)	10,233,000	(47,000,000)	(1,150,289,181)
Purchase of Property, Plants & Equipment	(13,839,000)	(10,237,000)	-	(46,351,000)	(2,000,000)	(2,387,730,406)
Net Investment Purchase & Sale	-	7,175,000	-	56,584,000	(47,000,000)	2,008,594,149
Acquisitions, net	0	0	(23,280,000)	-	-	(538,926,675)
Purchase Of Investments	-	(270,344,992)	-	(94,420,000)	(368,000,000)	(365,599,609)
Sales/Maturities of Investments	-	277,520,000	-	151,004,000	321,000,000	3,171,064,403
Net Other Investing Changes	-	(6,456,000)	-	-	2,000,000	20,833,222
Cash Flow from Investing	(13,838,000)	(30,024,000)	(89,688,000)	10,233,000	(47,000,000)	(1,150,289,181)
Financing Cash Flow	12,736,000	(506,484,000)	(57,609,000)	(60,250,000)	(22,000,000)	265,465,807

Issuance Of Debt	787,000	0	125,000,000	-	-	2,478,436,891
Repayment Of Debt	(285,000)	(6,351,000)	(145,000,000)	-	-	(2,057,683,955)
Common Stock Issued	-	-	-	-	0	35,262,600
Cash Dividends Paid	-	-	-	-	-	(14,194,600)
Other Financing Activities	11,426,000	(89,430,000)	(284,000)	(31,742,000)	(23,000,000)	(15,906,540)
Effect of Changes in Currency Exchange Rates	972,000	(6,022,000)	-	(4,228,000)	(14,000,000)	(64,739,679)
Net Change in Cash	(54,388,000)	147,104,000	(142,108,000)	5,378,000	(491,000,000)	515,992,057
Beginning Cash Position	157,746,000	785,537,024	173,572,992	129,785,000	1,018,000,000	1,341,486,223
End Cash Position	104,330,000	926,619,008	31,465,000	130,935,000	513,000,000	1,823,204,232
Free Cash Flow						
Operating Cash Flow	(53,286,000)	683,612,032	5,189,000	55,395,000	(422,000,000)	1,416,494,008
Capital Expenditure	(13,839,000)	(30,743,000)	(66,408,000)	(46,351,000)	(2,000,000)	(1,974,615,635)
Free Cash Flow	(67,125,000)	652,868,992	(61,219,000)	9,044,000	(424,000,000)	(541,747,552)

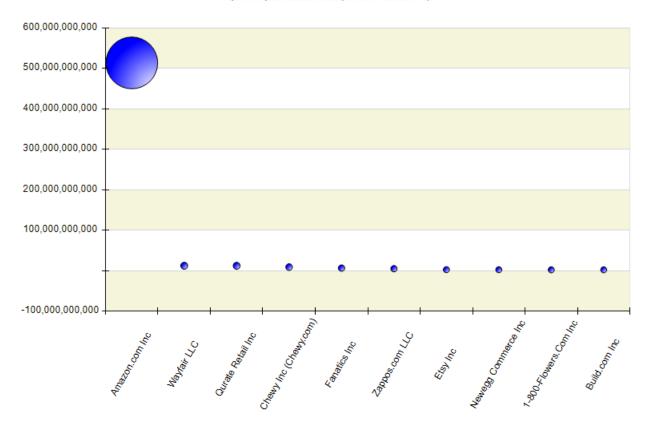
Top Companies, Profiles and Financials

NAIC	454111
Title	Online Sales, B2C Ecommerce, Sharing Economy Platforms Industry (U.S.)

Top Companies Include:

Rank	Company	Ticker	ExchangeID	Revenues (Whole Numbers) 2022 or latest year available
1	Amazon.com Inc	AMZN	NAS	\$513,982,988,288
2	Wayfair LLC	W	NYS	\$12,218,000,384
3	Qurate Retail Inc	QRTEA	NAS	\$12,106,000,384
4	Chewy Inc (Chewy.com)	CHWY	NYS	\$8,890,773,504
5	Fanatics Inc	Private		\$6,300,000,000
6	Zappos.com LLC	Subsidiary		\$4,950,000,000
7	Etsy Inc	ETSY	NAS	\$2,566,110,976
8	Newegg Commerce Inc	NEGG	NAS	\$2,376,225,024
9	1-800-Flowers.Com Inc	FLWS	NAS	\$2,207,885,056
10	Build.com Inc	Subsidiary		\$2,147,800,000

Top Companies Ranked (Whole Number \$)



AMAZON.COM INC (HTTPS://WWW.AMAZON.COM)

Ticker: AMZN Exchange: NAS Year Established: 1994 Employees: 1,541,000 Fiscal Year Ends in December Phone: 206 266-1000

Fax:

Address: 410 Terry Avenue North Seattle, WA 98109-5210 United States

Types of Business	Industry Rank for Total Revenue				
Industry NAICS code: 454111	Amazon.com Inc Qurate Retail Inc	469,822,013,440 14,044,000,256			
Online Retailing and Related Services Robotics and Automation Cloud Computing Services Logistics Services Retail Supermarkets & Grocery Delivery Department Stores Convenience Stores F-Commerce Support & Hosting	 Wayfair LLC Chewy Inc (Chewy.com) Zappos.com LLC Fanatics Inc Overstock.com Inc Newegg Commerce Inc Etsy Inc Build.com Inc 	13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112 2,147,800,000			

Description Contacts

Douglas Herrington CEO, Divisional Adam Selipsky CEO, Subsidiary Andrew Jassy CEO/Director/President Brian Olsavsky CFO/Senior VP

Chairman of the Board/Director/Founder Jeffrey Bezos Shelley Reynolds Chief Accounting Officer/Vice President, Divisional

Wendell Weeks Director Jamie Gorelick Director Jonathan Rubinstein Director Edith Cooper Director Patricia Stonesifer Director Director Indra Nooyi Daniel Huttenlocher Director Keith Alexander Director Judith McGrath Director

David Zapolsky General Counsel/Secretary/Senior VP Amazon is a leading online retailer and one of the highest-grossing e-commerce aggregators, with \$386 billion in net sales and approximately \$578 billion in estimated physical/digital online gross merchandise volume in 2021. Retail-related revenue represents approximately 80% of the total, followed by Amazon Web Services' cloud computing, storage, database, and other offerings (10%-15%), advertising services (5%), and other. International segments constitute 25%-30% of Amazon's non-AWS sales, led by Germany, the United Kingdom, and Japan.

Auditor: EY Legal Advisor

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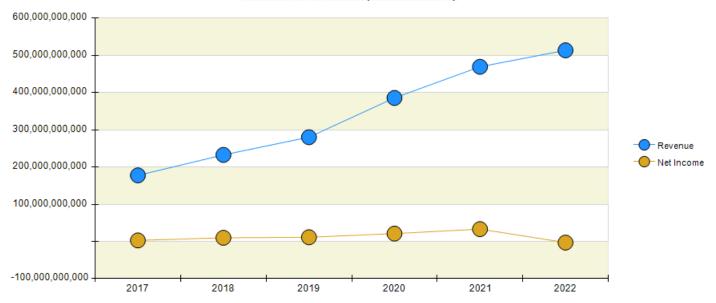
\$USD, In whole numbers, except marked * or %	2022	2021	2020	2019	2018	2017
Financials						
Revenue	513,983,000,000	469,822,000,000	386,064,000,000	280.522.000.000	232,887,000,000	177.866.000.000
Cost of Revenue	446.343.000.000	403,507,000,000	334,564,000,000			159,803,000,000
Gross Margin %	13.16	14.11	13.34	13.84	13.25	10.16
R&D Expense	_	_	-	-	-	-
Operating Income	12,248,000,000	24,879,000,000	22,899,000,000	14,541,000,000	12,421,000,000	4,106,000,000
Operating Margin %	2.38	5.30	5.93	5.18	5.33	2.31
SGA Expense	54,129,000,000	41,374,000,000	28,676,000,000	24,081,000,000	18,150,000,000	13,743,000,000
Net Income	(2,722,000,000)	33,364,000,000	21,331,000,000			3,033,000,000
Earnings Per Share	-0.27	3.30	2.13	1.17	1.03	0.32
Dividends	-	-		-	-	-
Book Value Per Share	_	_	_	113.47	79.68	50.95
Operating Cash Flow	46,752,000,000	46,327,000,000	66,064,000,000	38,514,000,000	30,723,000,000	18,365,000,000
Capital Expenditure	63.645.000.000	61.053.000.000	40,140,000,000	16,861,000,000	13,427,000,000	11,955,000,000
Free Cash Flow	(16,893,000,000)	(14,726,000,000)	25,924,000,000	21,653,000,000		6,410,000,000
Profitability	, , , , , ,					
EBITDA	38,352,000,000	74,393,000,000	51,076,000,000	37,365,000,000	28,019,000,000	16,132,000,000
Return on Assets %	-	-	-	-	-	-
Return on Equity %	_	_	_	-	-	_
Net Margin %	-0.53	7.10	5.53	4.13	4.33	1.71
Assets Turnover	1.16	1.27	1.41	1.45	1.58	1.66
Financial Leverage	3.17	3.04	3.44	3.63	3.73	4.74
Brands			Top Salaries			

Amazon Web Services (AWS)

Name Title Salary (US\$) Bonus Amazon Marketplace

Whole Foods Market Amazon Go Amazon Fresh Kindle Direct Publishing	Brian Olsavsky C David Zapolsky G	CEO, Divisional CFO/Senior VP General	175,000 160,000 160,000	- - -
Kindle Direct Publishing	Adam Selipsky	Counsel/Secretary/Senior VP CEO/President	109,722	-
Other Thoughts	Corporate Cu	ılture		

Oualified employees receive generous medical and drugs coverage, dental and vision benefits. A 401(k) savings plan, stock incentives, disability insurance, flexible spending accounts, legal services, family care benefits and a 10% Amazon merchandise discount.



WAYFAIR LLC (HTTPS://WWW.WAYFAIR.COM)

Ticker: W Exchange: NYS Year Established: 2014 Employees: 15,745 Fiscal Year Ends in December Phone: 866-263-8325

Fax:

Address: 4 Copley Place Boston, MA 02116 United States

Types of Business	Industry Rank for Total Revenue	•
Industry NAICS code: 454111	1. Amazon.com Inc	469,822,013,440
	2. Qurate Retail Inc	14,044,000,256
	3. Wayfair LLC	13,708,000,256
Online Furniture Store	4. Chewy Inc (Chewy.com)	7,146,264,064
	5. Zappos.com LLC	4,944,447,900
	6. Fanatics Inc	4,000,000,000
	7. Overstock.com Inc	2,756,445,952
	8. Newegg Commerce Inc	2,376,225,024
	9. Etsy Inc	2,329,114,112
	10. Build.com Inc	2,147,800,000

Contacts Description

Niraj Shah CEO/Co-Chairman of the Board/Co-Founder /Director/President

Kate Gulliver CFO/Chief Accounting Officer/Chief Administrative Officer

Fiona Tan Chief Technology Officer
Steven Conine Co-Chairman of the Board/Co-Founde

Co-Chairman of the Board/Co-Founder /Director

COO Thomas Netzer Director Jeremy King Anke Schaferkordt Director Michael Sneed Director Jeffrey Naylor Director Michael Kumin Director Andrea Jung Director Michael Choe Director

Steve Oblak Other Executive Officer

Wayfair engages in e-commerce in the United States and Europe. At the end of 2021, the firm offered more than 33 million products from 23,000-plus suppliers for the home sector under the brands Wayfair, Joss & Main, AllModern, DwellStudio, Birch Lane, and Perigold. This includes a selection of furniture, decor, decorative accent, housewares, seasonal decor, and other home goods. Wayfair was founded in 2002 and is focused on helping people find the perfect product at the right price.

Auditor: EY Legal Advisor

Financials

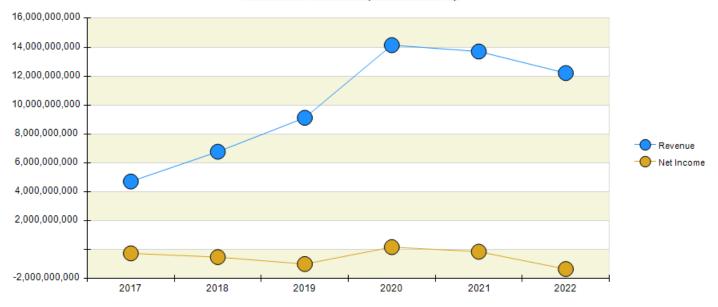
Brands

\$USD, In whole numbers,	2022	001	020	2010	2010	2017
except marked * or %	2022 2	021 2	020	2019	2018	2017
Financials						
Revenue	12,218,000,000	13,708,000,000	14,145,000,000	9,127,000,000	6,779,174,000	4,720,895,000
Cost of Revenue	8,802,000,000	9,813,000,000	10,033,000,000	6,980,000,000	5,192,451,000	3,602,072,000
Gross Margin %	27.96	28.41	29.07	23.52	23.41	23.70
R&D Expense	-	-	-	-	-	-
Operating Income	(1,314,000,000)	(82,000,000)	360,000,000	(930,000,000)	(473,279,000)	(235,453,000)
Operating Margin %	-10.75	-0.60	2.55	-10.19	-6.98	-4.99
SGA Expense	4,730,000,000	3,977,000,000	3,752,000,000	3,077,000,000	2,060,002,000	1,354,276,000
Net Income	(1,331,000,000)	(131,000,000)	185,000,000	(985,000,000)	(504,080,000)	(244,614,000)
Earnings Per Share	-12.54	-1.26	1.93	-10.68	-5.63	-2.81
Dividends	-	-	-	-	-	-
Book Value Per Share	-	-	-	-7.29	-3.44	0.03
Operating Cash Flow	(674,000,000)	410,000,000	1,417,000,000	(197,000,000)	84,861,000	33,634,000
Capital Expenditure	458,000,000	280,000,000	335,000,000	401,000,000	221,955,000	146,879,000
Free Cash Flow	(1,132,000,000)	130,000,000	1,082,000,000	(598,000,000)	(137,094,000)	(113,245,000)
Profitability						
EBITDA	(921,000,000)	224,000,000	637,000,000	(735,000,000)	(349,941,000)	(148,433,000)
Return on Assets %	-	-	-	-	-	-
Return on Equity %	-	-	-	-	-	-
Net Margin %	-10.89	-0.96	1.31	-10.79	-7.44	-5.18
Assets Turnover	3.00	3.00	3.76	3.77	4.37	4.78
Financial Leverage	-	-	-	-	-	-

CastleGate
Wayfair
Name
Title
Salary (US\$)
Bonus
(US\$)

Top Salaries

	Fiona Tan Kate Gulliver	Chief Technology Officer CFO/Chief Administrative Officer	236,539 236,539	13,462 13,462
	Michael Fleisher Steve Oblak Thomas Netzer	Former CFO Other Executive Officer COO	236,539 236,539 236,539	13,462 13,462 13,462
Other Thoughts	Corporate Cul	ture		



QURATE RETAIL INC (HTTPS://WWW.QURATERETAIL.COM)

Ticker: QRTEA Exchange: NAS Year Established: 2006 Employees: 24,600 Fiscal Year Ends in December Phone: 720 875-5300

Description

Fax:

Address: 12300 Liberty Boulevard Englewood, CO 80112 United States

Types of Business	Industry Rank for Total Revenue	
Industry NAICS code: 454111 Online and Internet Businesses Ecommerce Interactive Shopping Live Broadcasts Pre-Recorded Programming Catalog Shopping	1. Amazon.com Inc 2. Qurate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc	469,822,013,440 14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112
Retail and Outlet Stores Merchandise	10. Build.com Inc	2,147,800,000

David Rawlinson	CEO/CEO, Subsidiary/Director/President /President, Subsidiary	Qurate Retail online comme
Brian Wendling Gregory Maffei Renee Wilm	CFO/Chief Accounting Officer Chairman of the Board/Director Chief Administrative Officer/Chief Legal Officer	QVC U.S. and in the United and via the Ir QVC Internation
Evan Malone Richard Barton Andrea Wong Malcolm Gilchrist John Malone Fiona Dias Larry Romrell Albert Rosenthaler	Director Other Executive Officer	consumer pro televised shoj international sells a wide v several foreig Japan, Germa
Albert Rosenthaler	Other Executive Officer	

Qurate Retail Inc, through its subsidiaries, is engaged in the video and online commerce industries. Its segments include QxH, which includes QVC U.S. and HSN market and sell a wide variety of consumer products in the United States, primarily using their televised shopping programs and via the Internet through their websites and mobile applications; QVC International segment markets and sells a wide variety of consumer products in several foreign countries, primarily using its televised shopping programs and via the Internet through its international websites and mobile applications; and Zulily markets and sells a wide variety of consumer products in the United States and several foreign countries. Its geographical segments include the U.S, Japan, Germany, and Other countries.

Auditor: KPMG LLP Legal Advisor:

Financials

Contacts

\$USD, In whole numbers,						
except marked * or %	2022	2021	2020	2019	2018	2017
Financials						
Revenue	12,106,000,000	14,044,000,000	14,177,000,000	13,458,000,000	14,070,000,000	10,404,000,000
Cost of Revenue	8,417,000,000	9,231,000,000	9,291,000,000	8,899,000,000	9,209,000,000	6,789,000,000
Gross Margin %	30.47	34.27	34.46	33.88	34.55	34.75
R&D Expense	-	-	-	-	-	-
Operating Income	948,000,000	1,471,000,000	1,572,000,000	1,351,000,000	1,357,000,000	1,043,000,000
Operating Margin %	7.83	10.47	11.09	10.04	9.64	10.03
SGA Expense	1,945,000,000	1,930,000,000	1,885,000,000	1,758,000,000	1,897,000,000	1,188,000,000
Net Income	(2,594,000,000)	340,000,000	1,196,000,000	(456,000,000)	916,000,000	2,441,000,000
Earnings Per Share	-6.83	0.84	2.88	-1.08	1.46	2.71
Dividends	-	-	-	-	-	-
Book Value Per Share	-	-	-	11.16	12.83	10.18
Operating Cash Flow	194,000,000	1,225,000,000	2,455,000,000	1,284,000,000	1,273,000,000	1,490,000,000
Capital Expenditure	313,000,000	431,000,000	313,000,000	459,000,000	415,000,000	255,000,000
Free Cash Flow	(119,000,000)	794,000,000	2,142,000,000	825,000,000	858,000,000	1,235,000,000
Profitability						
EBITDA	(1,371,000,000)	1,643,000,000	2,021,000,000	358,000,000	1,901,000,000	2,130,000,000
Return on Assets %	-	-	-	-	-	-
Return on Equity %	-	-	-	-	-	-
Net Margin %	-21.43	2.42	8.44	-3.39	4.79	11.61
Assets Turnover	0.84	0.85	0.83	0.77	0.67	0.54
Financial Leverage	30.51	5.68	4.72	3.58	3.17	2.42

Brands	Top Salaries			
QVC Inc HSN Inc Cornerstone Brands Inc	Name	Title	Salary (US\$)	Bonus (US\$)

David Rawlinson CEO/President

520.833

2,054,966

zulily Ilc Frontgate

Ballard Designs Grandin Road Garnet Hill

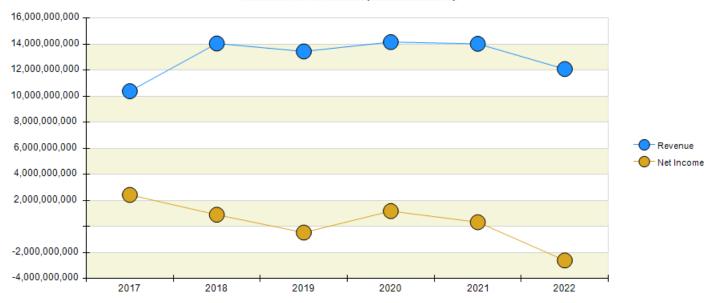
Michael George Former CEO/Former 1,500,000

President
Chairman of the
Board/Director 510,000 Gregory Maffei Renee Wilm 220,238

Chief Administrative
Officer/Chief Legal Officer
Other Executive Officer Albert 209,226

Rosenthaler

Other Thoughts Corporate Culture



CHEWY INC (CHEWY.COM) (HTTPS://WWW.CHEWY.COM)

Ticker: CHWY Exchange: NYS Year Established: 2011 Employees: 21,300 Fiscal Year Ends in January Phone: 954-793-4144 Fax: Address: 1855 Griffin Road

Suite B-428

Dania Beach, FL 33004 United States

Types of Business	Industry Rank for Total Revenue		
Industry NAICS code: 454111	1. Amazon.com Inc	469,822,013,440	
	2. Qurate Retail Inc	14,044,000,256	
Online Pet Supplies Sales	Wayfair LLC LC Chewy Inc (Chewy.com)	13,708,000,256 7,146,264,064	
Pharmacy for Pets	5. Zappos.com LLC	4,944,447,900	
	6. Fanatics Inc	4,000,000,000	
	7. Overstock.com Inc	2,756,445,952	
	8. Newegg Commerce Inc	2,376,225,024	
	9. Etsy Inc	2,329,114,112	
	10. Build.com Inc	2,147,800,000	

Contacts Description

General Counsel/Secretary

Sumit Singh CEO/Director Mario Marte CFO Raymond Svider Chairman of the Board/Director Stacy Bowman Chief Accounting Officer Satish Mehta Chief Technology Officer Fahim Ahmed Director Michael Chang Director Lisa Sibenac Director Martin Nesbitt Director James Star Director Mathieu Bigand Director James Nelson Director David Leland Director Kristine Dickson Director Marco Castelli Director

Chewy is the largest e-commerce pet care retailer in the U.S., generating \$8.9 billion in 2021 sales across pet food, treats, hard goods, and pharmacy categories. The firm was founded in 2011, acquired by PetSmart in 2017, and tapped public markets as a standalone company in 2019, after spending a couple of years developing under the aegis of the pet superstore chain. The firm generates sales from pet food, treats, over-the-counter medications, medical prescription fulfillment, and hard goods, like crates, leashes, and bowls.

Auditor: Deloitte & Touche LLP

Susan Helfrick

Legal Advisor: Financials

Brands

AUGD to what are and						
\$USD, In whole numbers, except marked * or %	2023 2	2022 2	2021 2	2020 2	2019	2018
Financials						
Revenue	10,098,940,000	8,890,774,000	7,146,264,000	4,846,743,000	3,532,837,000	2,104,287,000
Cost of Revenue	7,268,034,000	6,517,191,000	5,325,457,000	3,702,683,000	2,818,032,000	1,736,737,000
Gross Margin %	7,208,034,000	26.70	25.48	23.60	20.23	17.47
<u>u</u>	-	20.70	25.46	23.00	20.23	17.47
R&D Expense	- FE 7E3 000	(72 170 000)	(00.464.000)	(252.724.000)	(247.744.000)	(227.051.000)
Operating Income	55,753,000	(72,178,000)	(90,464,000)	(252,726,000)	(267,766,000)	(337,851,000)
Operating Margin %	-	-0.81	-1.27	-5.21	-7.58	-16.06
SGA Expense	2,775,152,000	2,445,760,000	1,911,271,000	1,396,786,000	982,571,000	705,401,000
Net Income	49,232,000	(73,817,000)	(92,486,000)	(252,370,000)	(267,890,000)	(338,057,000)
Earnings Per Share	0.12	-0.18	-0.23	-0.63	-0.68	-1.77
Dividends	-	-	-	-	-	-
Book Value Per Share	-	-	-	-	-0.98	-
Operating Cash Flow	349,572,000	191,739,000	132,755,000	46,581,000	(13,415,000)	(79,747,000)
Capital Expenditure	230,290,000	183,186,000	130,743,000	48,636,000	44,160,000	40,282,000
Free Cash Flow	119,282,000	8,553,000	2,012,000	(2,055,000)	(57,575,000)	(120,029,000)
Profitability						
EBITDA	139,060,000	(17,169,000)	(54,800,000)	(222,081,000)	(244,556,000)	(325,315,000)
Return on Assets %	-	-	-	-	-	-
Return on Equity %	-	-	-	-	-	-
Net Margin %	-	-0.83	-1.29	-5.21	-7.58	-33.25
Assets Turnover	-	4.65	5.35	6.58	6.76	4.18
Financial Leverage	-	141.58	-	-	-	-

PetSmart Inc
Chewy.com
Name
Title
Salary (US\$)
Bonus
(US\$)

Top Salaries

 Sumit Singh
 CEO
 1,200,000

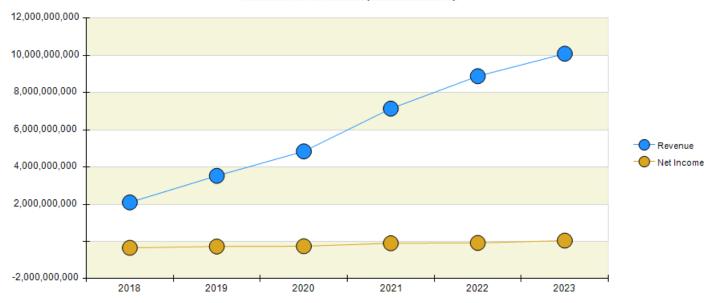
 Mario Marte
 CFO
 595,000

 Satish Mehta
 Chief Technology Officer
 475,000

 Susan Helfrick
 General
 450,000

 Counsel/Secretary

Other Thoughts Corporate Culture



FANATICS INC (HTTP://WWW.FANATICSINC.COM)

Ticker: Private Exchange:

Employees: 18,000 Fiscal Year Ends in N/A Phone: 904-421-1897

Fax:

Address: 8100 Nations Way Jacksonville, FL 32256 United States

Industry Rank for Total Revenue	
1. Amazon.com Inc 2. Qurate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc 10. Build.com Inc	469,822,013,440 14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112 2,147,800,000
	1. Amazon.com Inc 2. Qurate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc

Contacts Description

Chief Information Security Officer

Michael Rubin CEO
Jamie Davis Pres.

Glenn H. Schiffman CFO/Exec. VP

Meier Raivich Exec. VP-Global Communications

Robin Eletto Chief People Officer

Jack Boyle Pres., Merch.

Mitch Trager Chief Strategy Officer

Meier Raivich VP-Branding
Gary Gertzog Exec. VP-Bus. Affairs
Tucker Kain Chief Strategy Officer

Orlando Ashford Chmn.

Fanatics, Inc. is an online retailer of licensed sports merchandise. The firm's global digital sports platform also features NFTs/digital collectibles, sports betting and iGaming, trading cards and more. Fanatics has relationships with over 900 properties and includes many prominent brands. Subsidiary Fanatics Commerce comprises an innovative vertical commerce business strategy that allows the company to swiftly design, manufacture and distribute high-quality fan gear, jerseys, lifestyle and streetwear products, as well as headwear and hardgoods. This division offers a broad assortment of first and third-party fan merchandise and memorabilia, whether manufactured in-house, sourced from fan apparel brands or available via drop-ship. Fanatics Collectibles implements a vertical commerce model, an innovative technology platform and an agile supply chain to offer a mobile-first consumer brand. Its operations encompass technology, on-demand manufacturing and logistics. Fanatics Betting & Gaming combines global databases of sports fans, creative marketing, social strategies, technology and brand recognition. Fanatics, Inc. is headquartered in Florida, with international headquarter locations in the

U.K. and Japan.

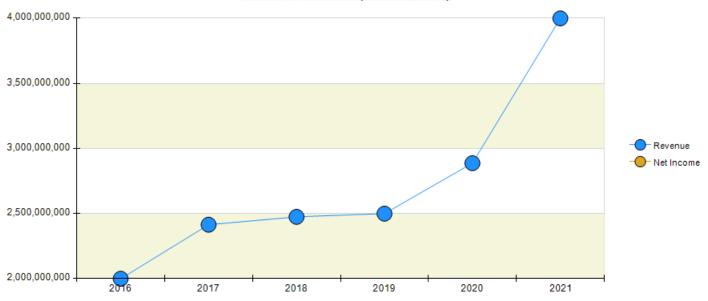
Financials

Larry Dolan

\$USD, In whole numbers	2021	2020	2019	2018	2017	2016
Sales	4,000,000,000	2,887,500,000	2,500,000,000	2,475,375,000	2,415,000,000	2,000,000,000
Profits						

Brands		Top Salaries
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Fanatics Commerce Fanatics Collectibles Fanatics Betting & Gaming



ZAPPOS.COM LLC (HTTP://WWW.ZAPPOS.COM)

Ticker: Subsidiary Exchange: Employees: 1,500

Fiscal Year Ends in N/A

Phone: 702-943-7777 Fax: 702-943-7778 Address: 400 E. Stewart Ave. Las Vegas, NV 89101 United States

Types of Business	Industry Rank for Total Revenue	Industry Rank for Total Revenue		
Industry NAICS code: 454111	1. Amazon.com Inc	469,822,013,440		
Parent Company: Amazon.com Inc	2. Qurate Retail Inc 3. Wayfair LLC	14,044,000,256 13,708,000,256		
Online Shoes Retailing Ecommerce Retailing Software Development Payment Solutions Technology Apparel Housewares	 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc 10. Build.com Inc 	7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112 2,147,800,000		

Merchandising Strategies

Contacts	Description
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Scott Schaefer CEO Zappos.com, LLC, a subsidiary of Amazon.com, Inc., is an online and mobile app retailer of shoes, handbags and other accessories, offering millions of products from a wide variety of footwear and apparel brands. The platform's inventory includes shoes, bags and handbags, clothing, beauty products, eyewear, sporting goods, housewares and watches. Due to massive growth, the firm operates through several divisions and companies under the Zappos family umbrella, including solutions such as finance, accounting, help desk, human resources, information technology, legal and training. The Pipeline team provides a training class on Zappos and teaches classes in management, Microsoft Office and more. The IP division provides website software development, project management, marketing and content services and creative services to the Zappos family of companies and follows customer experience trends. Zappos Gift Cards, Inc. sells gift cards and gift certificates for use on the company's websites. Zappos Insights, Inc. provides business consulting and corporate culture advisory services to third-party companies and individuals. Zappos Merchandising, Inc. focuses on product purchasing, brand acquisition and vendor relationship management. 6pm.com LLC operates an ecommerce site that sells discount branded shoes, clothing, bags and accessories for men, women and children.

Financials

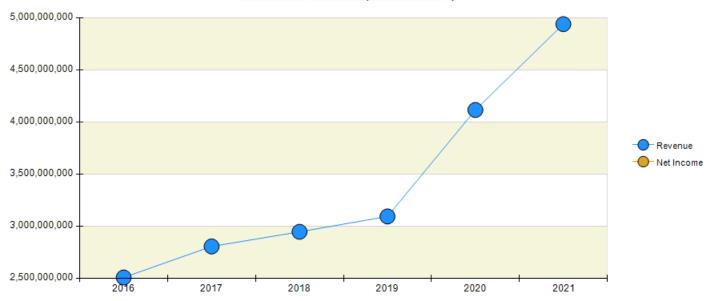
\$USD, In whole numbers	2021	2020	2019	2018	2017	2016
Sales	4,944,447,900	4,120,373,250	3,098,025,000	2,950,500,000	2,810,000,000	2,512,000,000
Profits						

Brands Top Salaries

Amazon.com Inc Zappos Gift Cards Inc Zappos Insights inc Zappos Merchandising Inc 6pm.com LLC

Other Thoughts Corporate Culture

Zappos.com offers its employees comprehensive health and retirement



ETSY INC (HTTPS://WWW.ETSY.COM)

Ticker: ETSY Exchange: NAS Year Established: 2006 Employees: 2,790 Fiscal Year Ends in December Phone: 718-880-3660

Fax:

Address: 117 Adams Street Brooklyn, NY 11201 United States

Types of Business	Industry Rank for Total Revenue)
Industry NAICS code: 454111	1. Amazon.com Inc	469,822,013,440
Online Craft Marketplace Handmade Arts & Crafts Crafting Supplies Vintage Clothing & Goods	2. Qurate Retail Inc 3. Wayfair LLC	14,044,000,256 13,708,000,256
	4. Chewy Inc (Chewy.com)	7,146,264,064
	5. Zappos.com LLC 6. Fanatics Inc	4,944,447,900 4,000,000,000
	7. Overstock.com Inc	2,756,445,952
	8. Newegg Commerce Inc	2,376,225,024
	9. Etsy Inc	2,329,114,112
	10. Build.com Inc	2.147.800.000

Contacts Description

Kruti Goyal Josh Silverman Rachel Glaser Frederick Wilson Merilee Buckley Jill Simeone Ryan Scott Rachana Kumar Raina Moskowitz Jonathan Klein Gary Briggs M. Burns Margaret Smyth C. Andrew Ballard Melissa Reiff Marla Blow Kimaria Seymour

CEO, Divisional CEO/Director/President CFO Chairman of the Board/Director

Chairman of the Board Director Chief Accounting Officer Chief Legal Officer/Secretary Chief Marketing Officer Chief Technology Officer

COO
Director
Director
Director
Director
Director
Director
Director
Director

Kimaria Seymour Other Executive Officer Nicholas Daniel Other Executive Officer

Etsy operates a top-10 e-commerce marketplace operator in the U.S. and the U.K., with sizable operations in Germany, France, Australia, and Canada. The firm dominates an interesting niche, connecting buyers and sellers through its online market to exchange vintage and craft goods. With \$13.5 billion in 2021 consolidated gross merchandise volume, the firm has cemented itself as one of the largest players in a quickly growing space, generating revenue from listing fees, commissions on sold items, advertising services, payment processing, and shipping labels. As of the end of 2021, the firm connected more than 96 million buyers and more than 7.5 million sellers on its marketplace properties: Etsy, Reverb (musical equipment), Elo7 (crafts in Brazil), and Depop (clothing resale).

Auditor: PricewaterhouseCoopers LLP. Legal Advisor:

Legai Mavisor

Financials

41100						
\$USD, In whole numbers, except marked * or %	2022	2021	2020	2019	2018	2017
Financials						
Revenue	2,566,111,000	2,329,114,000	1,725,625,000	818,379,000	603,693,000	441,231,000
Cost of Revenue	744,592,000	654,512,000				150,986,000
Gross Margin %	744,392,000	71.90	73.07			65.78
9	412,398,000	271,535,000				
R&D Expense						74,616,000
Operating Income	386,462,000	465,732,000	424,009,000		.,	15,058,000
Operating Margin %	15.06	20.00	24.57			3.41
SGA Expense	1,022,659,000	937,335,000	656,791,000	336,704,000	240,896,000	200,571,000
Net Income	(694,288,000)	493,507,000	349,246,000	95,894,000	77,491,000	81,800,000
Earnings Per Share	-5.48	3.88	2.88	0.80	0.64	0.69
Dividends	-	-	-	-	-	-
Book Value Per Share	-	-	-	3.29	3.29	2.86
Operating Cash Flow	683,612,000	651,551,000	678,956,000	206,920,000	198,925,000	69,101,000
Capital Expenditure	30,743,000	28,170,000	7,110,000	15,278,000	20,556,000	13,156,000
Free Cash Flow	652,869,000	623,381,000	671,846,000	191,642,000	178,369,000	55,945,000
Profitability						
EBITDA	(551,108,000)	555,806,000	465,923,000	152,997,000	103,998,000	70,592,000
Return on Assets %	-	-	-	-	-	-
Return on Equity %	-	-	-	-	-	-
Net Margin %	-27.06	21.19	20.24	11.72	12.83	18.52
Assets Turnover	0.79	0.75	0.87	0.67	0.80	0.74
Financial Leverage	-	6.10	3.24	3.79	2.25	1.53

Etsy.com

Brands

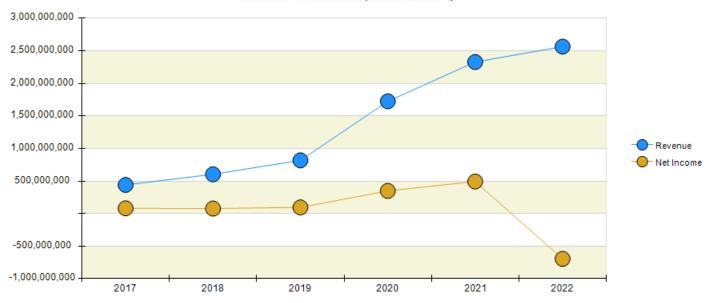
Top Salaries

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Name	Title	Salary (US\$)	Bonus (US\$)
Josh Silverman	CEO/President	600,000	-
Michael Fisher	Chief Technology Officer	443,750	-
Rachel Glaser	CFO	443,750	-
Kruti Goyal	Other Executive Officer	395,000	-
Ryan Scott	Chief Marketing Officer	392,500	-

Other Thoughts

Corporate Culture



NEWEGG COMMERCE INC (HTTPS://WWW.NEWEGG.COM)

Ticker: NEGG Exchange: NAS Year Established: 2001 Employees: 2,205 Fiscal Year Ends in December Phone: 626-271-9700 Fax: 626-271-9403 Address: 17560 Rowland Street

City of Industry, CA 91748 United States

consumer electronics, entertainment, smart home and gaming products

and provides certain third-party logistics services globally.

2,147,800,000

Types of Business	Industry Rank for Total Revenue		
Industry NAICS code: 454111	1. Amazon.com Inc	469,822,013,440	
Online Retail-Computers & Electronics Ecommerce Retail Logistics Computer Products Distribution	2. Ourate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc	14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112	

	Contacts		Description
-	Anthony Chow	CEO/Director	Newegg Commerce Inc is an e-commerce company offering direct sales and an online marketplace platform for IT computer components,

10. Build.com Inc

Robert Chang CFO Zhitao He

Chairman of the Board/Director Montaque Hou Chief Technology Officer Jamie Špannos COO

Gregory Moore Director Poi Wu Director Yingmei Yang Director Fuya Zheng Director

Fred Chang Director/Vice Chairman of the Board

Auditor: BDO USA, LLP _egal Advisor:

Financials

\$USD, In whole numbers,	2021	2020	2019
except marked * or % Financials			
Revenue	2 274 225 0	2,114,872,0	1 522 028 000
Cost of Revenue	2,376,225,0		
	2,050,249,0		
Gross Margin %	13.	.72 12.	94 -
R&D Expense		-	-
Operating Income	33,512,0	23,390,0	(36,004,000)
Operating Margin %	1.	41 1.	- 11
SGA Expense	292,464,0	250,239,0	00 229,192,000
Net Income	36,262,0	30,426,0	(16,991,000)
Earnings Per Share	0.	10 0.	08 -0.05
Dividends		-	-
Book Value Per Share		-	-
Operating Cash Flow	(53,286,00	00) 84,512,0	(10,077,000)
Capital Expenditure	13,839,0	000 6,156,0	10,283,000
Free Cash Flow	(67,125,00	00) 78,356,0	(20,360,000)
Profitability			
EBITDA	41,917,0	000 42,122,0	1,251,000
Return on Assets %		-	-
Return on Equity %		-	-
Net Margin %	1.	53 1.	44 -
Assets Turnover	4.	01 3.	79 -
Financial Leverage	3.	44 4.	37 -

Top Salaries

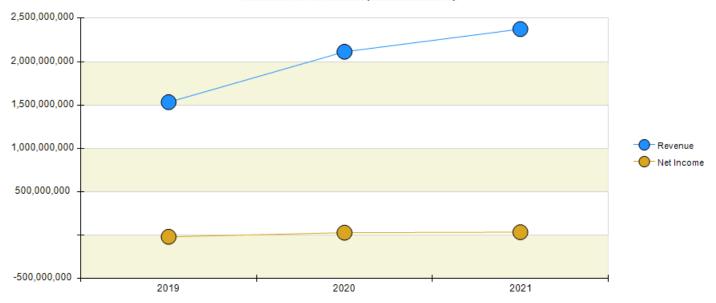
Newegg.com newegg.ca

NeweggBusiness.com Rosewill Inc GameCrate.com Newegg Logistics

newegg.com.cn

Brands

Other Thoughts Corporate Culture



1-800-FLOWERS.COM INC (HTTPS://WWW.1800FLOWERS.COM)

Ticker: FLWS Exchange: NAS Year Established: 1992 Employees: 4,700 Fiscal Year Ends in June Phone: 516 237-6000 Fax:

Address: Two Jericho Plaza Suite 200 Jericho, NY 11753 United States

Types of Business	Industry Rank for Total Revenue	
Industry NAICS code: 454111	1. Amazon.com Inc 2. Qurate Retail Inc	469,822,013,440 14,044,000.256
Direct Selling-Flowers Online & Catalog Sales Wine Distribution Gardening Accessories Gourmet Foods Gifts Retail Stores	2. Out ate Refail This 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc	14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024
	9. Etsy Inc 10. Build.com Inc 11. 1-800-Flowers.Com Inc	2,329,114,112 2,147,800,000 2,122,244,992

Contacts Description

Christopher McCann CEO/Director William Shea CFO/Chief Accounting Officer/Senior VP/Treasurer James Mccann Chairman of the Board/Director/Founder Arnold Leap Chief Information Officer Leonard Elmore Director Larry Zarin Director Adam Hanft Director Eugene DeMark Director Celia Brown Director Katherine Oliver Director

James Cannavino Director
Stephanie Hofmann Director
Dina Colombo Director
Michael Manley General Counsel/Secretary/Senior VP

Thomas Hartnett President
Joseph Rowland President, Divisional
Dinesh Popat President, Subsidiary

1-800-Flowers.com Inc is a provider of gifts designed to help customers express, connect and celebrate. The company's e-commerce business platform features all brands, including 1-800-Flowers.com, 1-800-Baskets.com, Cheryl's Cookies, Harry and David,

PersonalizationMall.com, Shari's Berries, FruitBouquets.com, Moose Munch, The Popcorn Factory, Wolferman's Bakery, Stock Yards, and Simply Chocolate. Through the Celebrations Passport loyalty program, which provides members with free standard shipping and no service charge across its portfolio of brands, the firm strives to deepen relationships with customers. The company also operates BloomNet, an international floral and gift industry service provider; Napco, a resource for floral gifts and seasonal decor; and DesignPac Gifts, LLC.

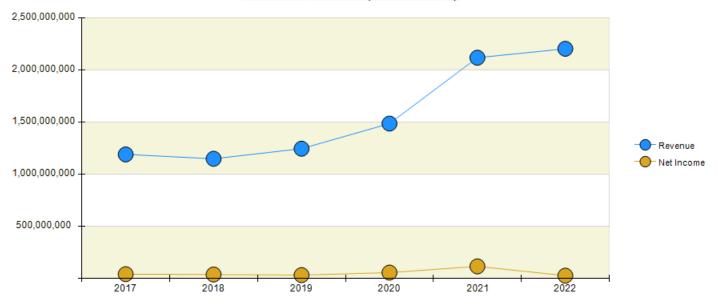
Auditor: BDO USA LLP Legal Advisor:

Financials

\$USD, In whole numbers, except marked * or %	2022	2021	2020	2019	2018	2017
Financials						
Revenue	2,207,885,000	2,122,245,000	1,489,637,000	1,248,623,000	1,151,921,000	1,193,625,000
Cost of Revenue	1,386,147,000	1,225,816,000	867,441,000	722,502,000	662,896,000	673,344,000
Gross Margin %	37.22	42.24	41.77	42.14	42.45	43.59
R&D Expense	56,561,000	54,428,000	48,698,000	43,758,000	39,258,000	38,903,000
Operating Income	42,101,000	149,087,000	80,364,000	45,108,000	41,048,000	46,359,000
Operating Margin %	1.91	7.03	5.39	3.61	3.56	3.88
SGA Expense	673,998,000	650,404,000	460,621,000	407,290,000	376,250,000	401,643,000
Net Income	29,610,000	118,652,000	58,998,000	34,766,000	40,791,000	44,041,000
Earnings Per Share	0.46	1.83	0.92	2 0.54	0.63	0.68
Dividends	-	-	-			
Book Value Per Share	-	-	-	5.10	4.61	4.12
Operating Cash Flow	5,189,000	173,290,000	139,417,000	78,100,000	58,341,000	61,010,000
Capital Expenditure	66,408,000	55,219,000	34,703,000	32,560,000	33,306,000	33,653,000
Free Cash Flow	(61,219,000)	118,071,000	104,714,000	45,540,000	25,035,000	27,357,000
Profitability	, , ,					
EBITDA	85,847,000	197,485,000	112,793,000	75,717,000	74,122,000	95,206,000
Return on Assets %	-	-	-			-
Return on Equity %	-	-	-			-
Net Margin %	1.34	5.59	3.96	2.78	3.54	3.69
Assets Turnover	2.03	2.29	2.16	2.12	2.05	2.26
Financial Leverage	2.15	2.11	1.94	1.77	1.81	1.96
Brands			Top Salaries			

BloomNet Fruit Bouquet	Name	Title	Salary (US\$)	Bonus (US\$)
Cheryl's & Co Popcorn Factory (The)	James Mccann	Chairman of the Board/Director	975,000	-
	Christopher McCann	CEO/Director/President	775,000	-
Moose Munch	William Shea	CFO/Senior VP/Treasurer	550,000	-
Napco	Steven Lightman	President, Divisional	497,404	-
	Thomas Hartnett	President, Divisional	497,404	-
Other Thoughts	Corporate Cul	ture		

¹⁻⁸⁰⁰⁻Flowers.com offers its employees a 401(k) plan, a profit-sharing plan and health coverage.



BUILD.COM INC (HTTP://WWW.BUILD.COM)

Ticker: Subsidiary Exchange:

Employees: 700 Fiscal Year Ends in N/A Phone: 530 566-1893

Fax:

Address: 402 Otterson Dr., Ste. 100 Chico, CA 95928 United States

Types of Business	Industry Rank for Total Revenue	Industry Rank for Total Revenue	
Industry NAICS code: 454111 Parent Company: Ferguson plc Electronic Shopping Online Hardware Store Ecommerce Online Home Improvement Products Home Appliances Flooring Kitchen and Bath	1. Amazon.com Inc 2. Qurate Retail Inc 3. Wayfair LLC 4. Chewy Inc (Chewy.com) 5. Zappos.com LLC 6. Fanatics Inc 7. Overstock.com Inc 8. Newegg Commerce Inc 9. Etsy Inc 10. Build.com Inc	469,822,013,440 14,044,000,256 13,708,000,256 7,146,264,064 4,944,447,900 4,000,000,000 2,756,445,952 2,376,225,024 2,329,114,112 2,147,800,000	
Contacts	Description		
Nicole Creech Pres.	offering over 1 million home improvem offers products in a variety of categoring features faucets, sinks, bathhubs, bath kitchen, which includes kitchen appliar sinks and faucet and cabinet hardware chandeliers, pendant lighting, ceiling light including indoor and outdoor ceiling far accessories; hardware, including door door entry sets; decors, including area home accents and decorative pillows; a refrigeration, range hoods and laundry and fireplaces, chimney pipes, thermosoutdoor, which includes patio furniture outdoor kitchens; and flooring, which is bamboo flooring and tile. In addition, the products, such as hubs and controllers and smart lighting among others. Build offer end-to-end solutions to its custor customers can explore do-it-yourself (lookup contact information for professi	Build.com, Inc. is an online and mobile home improvement retailer offering over 1 million home improvement products. The firm's website offers products in a variety of categories, including bathroom, which features faucets, sinks, bathtubs, bathroom hardware and accessories; kitchen, which includes kitchen appliances, garbage disposals, kitchen sinks and faucet and cabinet hardware; lighting, which includes chandeliers, pendant lighting, ceiling lights and outdoor lighting; fans, including indoor and outdoor ceiling fans, air circulators and related accessories; hardware, including door knobs, deadbolts, door levers and door entry sets; decors, including area rugs, decorative mirrors, clocks home accents and decorative pillows; appliances, including dishwasher refrigeration, range hoods and laundry; heating & air, including stoves and fireplaces, chimney pipes, thermostats and tankless water heaters outdoor, which includes patio furniture, barbecue grills, firepits and outdoor kitchens; and flooring, which includes wood, laminate, cork an bamboo flooring and tile. In addition, the company offers smart home products, such as hubs and controllers, security solutions, smart locks and smart lighting among others. Build.com partners with vendors to offer end-to-end solutions to its customers. Through its website, customers can explore do-it-yourself (DIY) project ideas, seek help and lookup contact information for professional contractors. Build.com operates as a subsidiary of Ferguson plc.	

1,468,640,000

Top Salaries

847,980,000

807,600,000

615,000,000

Brands
Ferguson plc

Sales Profits 2,147,800,000

1,508,560,000



Appendix: Assumptions

U.S. GDP Growth Forecasts

(In Bil. Current US\$)

Year	Amount	% Change
2016	\$18,695.10	2.69%
2017	\$19,479.63	4.20%
2018	\$20,527.15	5.38%
2019	\$21,372.60	4.12%
2020	\$20,893.75	-2.24%
2021	\$22,997.50	10.07%
2022	\$25,346.81	10.22%
2023	\$26,695.15	5.32%
2024	\$27,745.53	3.93%
2025	\$28,790.40	3.77%
2026	\$29,855.87	3.70%
2027	\$30,966.06	3.72%
2028	\$32,231.93	4.09%
2029	\$33,470.14	3.84%

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P. O. Drawer 541737

Houston, Texas 77254-1737

Phone: 713.932.0000, Fax: 713.932.7080 www.plunkettresearch.com

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